

TO: Department Directors, Deputy Directors, and Budget Officers
FROM: Linda Luebbering
DATE: July 22, 2009
RE: Fiscal Year 2011 Budget Instructions

Below is a summary of the highlights and major changes to the budget instructions. The following pages include detailed instructions for the completion of the Fiscal Year 2011 budget request.

1. Fiscal Outlook – National economic conditions are the worst in a generation, as nearly double-digit unemployment and dramatic declines in equity markets have forced consumers to sharply cut back on spending. While an economic turnaround may be in the offing, it often takes six to eighteen months for such improvements to be fully realized in Missouri's revenue collections.

Fiscal Year 2009 ended with general revenue collections down by a higher percentage than has been seen in over 30 years. Collections declined 6.9% below Fiscal Year 2008 collections. This was \$779 million below the 3.4% increase that was assumed when the budget was passed last year.

For Fiscal Year 2010, we are currently projecting a continued decline in collections of 1%, which would result in a shortfall of over \$380 million in revenue collections compared to the estimate used for the Fiscal Year 2010 TAFP budget.

The next few years will be made yet more challenging by the phase-out of the federal budget stabilization funds. Even assuming a turnaround in the economy and state revenue collections in Fiscal Year 2011 and Fiscal Year 2012, there will likely be a significant gap between available revenue and normal spending growth. Therefore, the state's normal spending growth trends must be curtailed.

2. Core Budget Issues – After your October budget submission, Budget and Planning will be working with each department to reduce core budgets based on the total amount of the department's Fiscal Year 2010 expenditure restriction plan. Other core reductions may also be necessary, depending upon revenue collections.
3. New Decision Items -- Departments may request mandatory new decision items. However, due to the revenue situation, Budget and Planning will be working with all departments that have mandatory general revenue increases to find other reductions in their budgets to offset those costs. Discretionary new decision items that require general revenue will only be considered if a department provides options to offset the full cost with other reductions in its budget. These reductions would have to be above those noted in item 2. Any exceptions to this instruction will be extremely rare and will need to receive pre-approval from Budget and Planning. This guidance also applies to funds which support functions that are also supported by general revenue. If you have questions about which funds fall under this category, please contact Budget and Planning.
4. Timely submission – It is essential that agencies submit completed budget requests by October 1st as required by state statute. In addition to three paper copies, a PDF version should be emailed to Pamela.McQuary@oa.mo.gov. Leasing and capital improvement information must be provided to OA Facilities Management, Design and Construction by September 1st in order for them to have work completed for the October 1st submission.

5. American Recovery and Reinvestment Act – The federal economic recovery effort will continue to provide a limited amount of budget relief and economic stimulus funding for Missouri. Special instructions (attached) have been developed for stabilization and stimulus funds.
6. Combined Budget Forms – Departments are encouraged to combine requests on a single budget form when doing so will facilitate decision making (e.g. funding changes that impact multiple budgeting units).
7. Missouri Sunset Act – Programs created after passage of the Missouri Sunset Act in 2003 will have to be extended or face elimination. A form is provided to serve as an aid in tracking which programs have a sunset.
8. Information Technology Items – Requests of funds for information technology items will continue to be coordinated with the Information Technology Services Division in the Office of Administration. Requests for new funds for agencies that are part of the information technology consolidation must come from the Information Technology Services Division. Appropriations containing minor IT costs will be made directly to the agency, with transfers of ongoing costs to ITSD in Fiscal Year 2012. Agencies not part of the IT consolidation are required to submit information on new project requests to ITSD by September 1, 2009.
9. Replacement of Vehicles – While the Office of Administration, State Fleet Management Program will continue to approve vehicle purchases and supply information about the state fleet to the administration and the general assembly, all requests for vehicles in Fiscal Year 2011 will appear in agency budgets. A statewide decision item number will not be used for replacement vehicle requests.
10. Fuel Inflation – Statewide decision item numbers will not be used for Fiscal Year 2010 supplemental requests or for Fiscal Year 2011 cost-to-continue requests for the increased costs of providing vehicle fuel.
11. Pay plan – At this time, agencies should not include any budget requests for pay increases in their Fiscal Year 2011 budget submission. Additional instructions may be distributed after the release of the Personnel Advisory Board's pay recommendations.
12. Reorganizations – Agencies must consult with Budget and Planning prior to conducting any reorganization within their department or between departments. These actions may require document filings separate from the budget process. Reorganizations must be approved by the Governor and submitted to Budget & Planning prior to making changes to the budget in BRASS; they may also require filing by the Governor under the Reorganization Act of 1974. Reorganizations or transfers of program/functions between departments must be approved by the Governor and submitted to the General Assembly.
13. Capital Improvements – The capital improvements budget will be an annual appropriation for Fiscal Year 2011. Facilities Management Design and Construction (FMDC) personnel will share potential maintenance and repair and new construction capital budget requests generated by the Facility Assessment Database with various agencies. Key submittal dates are provided in a separate document.
14. Web-ready Budget Books – The January budget requests with Governor's recommendations will again be made available on the Internet. Please be sure to include a table of contents to make this on-line document more user-friendly.
15. Organization Chart – Executive branch agencies should submit an electronic copy of their organization chart, complete with, at a minimum, the salaries and employee names of persons considered to be part of your management team.

**FISCAL YEAR
2011
BUDGET
INSTRUCTIONS**

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AMERICAN RECOVERY AND REINVESTMENT ACT

Budget Stabilization Funds (fund numbers 2018 and 2082) - Due to the phase-out of these federal funds, all appropriations funded from the education (2082) and general purpose (2018) budget stabilization funds, will need to be reduced from agencies' Fiscal Year 2011 requests. If an appropriation from either of these funds is an ongoing expense (e.g., the foundation formula or base funding for higher education institutions), the department will need to request a new decision item from general revenue. Since there may be some revenue from these two funds available in Fiscal Year 2011, Budget and Planning will determine the revenue sources to fund such requests. Agencies should not request new decision items from either of these funds, including Fiscal Year 2010 supplemental requests. Please note that items in HB 21 funded from fund 2018 are all one-time items, but any remaining balance may be reappropriated as noted below.

Budget Stabilization Fund – Enhanced FMAP (fund number 2000) – Any ongoing appropriation in Fiscal Year 2010 HBs 1-13 funded from the 2000 fund may be retained in your core budget using the 2000 fund. New decision items should not be requested from the 2000 fund. Any one-time items funded from the 2000 fund in HBs 1-13 should be reduced from your budget as would occur for any one-time item. If you have questions about whether an item in HBs 1-13 is one-time or ongoing, please contact your Budget & Planning analyst. All appropriations from fund 2000 in HBs 21 & 22 will be considered one-time. In the case of HB 21, see below about reappropriation of any remaining balance. For HB 22, departments will have two years to expend those funds. If a department wants any of the HBs 21 or 22 items considered for ongoing funding, you will need to request them from general revenue in your regular budget and comply with the directions to provide an offsetting core reduction from your operating budget.

Federal Stimulus Funds (2200 series funds)- Since the amount of funding contained in HB 21 was intended to cover two years, Budget and Planning will be requesting that all appropriation authority remaining at the end of Fiscal Year 2010 be reappropriated for Fiscal Year 2011 (as mentioned above, this will include appropriations from the 2000 and 2018 funds). The only exceptions would be for items that departments know will not be approved by the federal government. Budget and Planning will work with the Transform Missouri Team to develop forms that will be used for the reappropriations request. Departments will need to complete these forms; more information will be provided soon. Any new stimulus items, that were not included in HB 21, will need to be requested as a new decision item. Agencies must coordinate Fiscal Year 2010 supplemental and Fiscal Year 2011 requests from stimulus funds through the Transform Missouri team. Please submit requests (by October 1st) to Budget and Planning and the Transform Missouri team. It is anticipated that the Transform Missouri team will submit a unified, separate request to Budget and Planning.

BUDGET BOOKS

SUBMISSION FORMAT:

- 8 ½ x 11 paper, double-sided
- Binding - For the October 1st submission, departments may submit a stapled or clipped copy of the forms. The book does not need nice covers, dividers, or binding. The Governor's recommended submission should be submitted in bound format.

BUDGET BOOK ORDER:

Overview Information

1. Transmittal letter (Optional)
2. Table of Contents
3. Department Overview Paragraph
4. State Auditor's Reports, Legislative Oversight Evaluations, and/or Missouri Sunset Act Report Form
5. Listing of programs subject to Missouri Sunset Act

Department-wide requests, including pay plan

This section should include a consolidated request form for items which are department wide and those that cross budgeting units such as pay plan, replacement vehicles, fuel inflation and overtime. Some departments may not have any department-wide requests.

6. Department-wide New Decision Item Form #1
7. Department-wide Decision Item Detail Reports (BRASS Report 10) for all budgeting units
8. Department-wide New Decision Item Form #2 (etc. for all department-wide new decision item requests)
9. Department-wide Decision Item Detail Reports (BRASS Report 10) for all budgeting units

Core and New Decision Item Requests

10. Decision Item Summary Report (BRASS Report 9) for core budgeting unit #1
11. Core Decision Item Form
12. Core Reconciliation Report (BRASS Report 18a)
13. Flexibility Request Form – if applicable
14. Decision Item Detail Report (BRASS Report 10)
15. Program Description Form #1
16. Program Description Form #2 (etc. for all program description forms under this core)
17. New Decision Item Form #1
18. Decision Item Detail Report (BRASS Report 10)
19. New Decision Item Form #2 (etc. for all new decision items under this core)
20. Decision Item Detail Report (BRASS Report 10)
21. Repeat #12-#21 for all core budgeting units

OTHER SUBMISSIONS:

1. Fiscal Year 2010 supplemental requests – Submit paper and electronic copies.
2. Fund Financial Summaries – Submit paper and electronic copies.
3. Tax Credit Analysis Forms – Submit paper and electronic copies.
4. Comprehensive list of flexibility and estimated appropriation (E) requests – Submit electronic copies.
5. Vehicle request forms – Submit an electronic copy to Budget & Planning and State Fleet Manager.
6. Department organization charts with salaries and employee names of all employees considered to be part of the management team. Submit an electronic copy only.
7. ITSD requests – Submit an electronic copy to Budget & Planning and ITSD.

BRASS CODING INFORMATION

APPROPRIATION NUMBERS

- Use the existing core appropriation number for new decision item requests in the operating, leasing, and supplemental budgets if the item will become part of the ongoing core amount.
- If the decision item needs to be line-itemed separately or is for something not included in the current core, (for example, a new training program), the agency should contact Jean Kurtz (751-9308) to have a new appropriation number assigned. Separate appropriation numbers will continue to be assigned to personal service appropriations and to expense and equipment, program specific distributions, and transfer appropriations.
- These appropriation numbers will directly affect the information and budget control in the SAM II system. Agencies should give serious consideration to the impact of assigning appropriation numbers in the budget system.

BUDGET OBJECT CLASSES

The budget object classes requested for an appropriation establish the SAMII budget controls. Agencies should request the applicable budget object classes for each appropriation. If at least \$1 is coded in a budget object class, expenditures can be charged to that BOBC without the need for adding more BOBC's after the budget has been loaded into SAMII.

- Agencies that are part of the statewide information technology consolidation should not reallocate core funds to object class 480 (computer equipment), but may transfer funds to the Information Technology Services Division (ITSD) in the Office of Administration.
- Requests for new funds may include object class 480. If new funding is included in the final budget, ongoing funds related to information technology will be transferred to ITSD in next fiscal year.

CHART OF ACCOUNTS

The organization and appropriation structures are established through the Chart of Accounts being used in SAM II. Changes to the organization or appropriation structures will directly affect how the purchasing and accounting functions will operate during the fiscal year. Agencies should consider the impact of any proposed organization or appropriation structure changes. Any planned changes in organization or appropriation structures should first be discussed with your assigned budget analyst. The Division of Budget and Planning will discuss any proposed changes to the organization or appropriation structures with the other Office of Administration divisions in advance of approval. Agencies must receive approval from Budget and Planning prior to making changes in BRASS.

CORE BUDGET REQUEST

- Budget Year requests should reflect an agency's planned expenditures. The core budget request should be allocated into the appropriate budget object classes based on the proposed spending plan. Changes in current year amounts reflected in the BRASS reports will not be made unless an error occurred. If a change to the current year amounts is necessary, contact Jean Kurtz (751-9308) to request the change.
- A core request may have multiple core changes for the same decision item code. A separate BRASS budget form must be used for each core change that is requested. For example, two budget forms will be used if funding is being reallocated from two different cores into another core. Using multiple budget forms provides the information necessary for decision makers to review the various core changes. If you are unsure how to enter core changes, please contact your assigned budget analyst.
- Departments should add a description in the justification tab for each core change. These descriptions will be included in BRASS report 18a - core changes (reconciliation) detail.

CORE DECISION ITEM NUMBERS

For statewide reporting purposes, all agencies will use the following decision items to reflect changes to their core request.

| | | |
|---------|--------------------|--|
| 0000002 | Transfers In | Used for amounts transferred in <u>from another department</u> |
| 0000003 | One-time Reduction | Used for the reduction of one-time amounts |
| 0000004 | Transfers Out | Used for amounts transferred out <u>to another department</u> |
| 0000005 | Core Reductions | Used for reductions other than for one-time amounts |
| 0000006 | Core Reallocations | Used for moving amounts within the department whether it is within a single budgeting unit or across multiple budgeting units. These should net to zero within the department. Reallocations should not be made between funds. |

COST ALLOCATION PLAN TRANSFERS

The budget will continue to allocate costs for central administrative costs and workers' compensation claims to the appropriate fund source. The same methods of transfer reimbursement will be employed as in the past.

DECISION ITEM DESCRIPTION

Add a description of each new decision item to the textbox of the decision item in the Info Edit form in BRASS. The description should be a concise explanation of the new decision item. This description will be printed in multiple reports that are used by the Governor's office, Budget and Planning, and the General Assembly.

DECISION ITEM RANKING

All core budget requests will be ranked 1. Ranks 2, 3 and 4 are reserved for the use of the Governor. **Ranking of the department new decision items other than any statewide pay plan should begin at 5.**

ESTIMATED APPROPRIATIONS

Agencies are encouraged to make their best estimate of expenditures for each estimated appropriation and include budget requests for any increases, if necessary. If an "E" is requested, insert it in BRASS by using the "Info Edit/Approp". An "E" should be typed in the "Gov Est" field through "Conf Est" field.

FUEL INFLATION

A statewide decision item number will not be used for either Fiscal Year 2010 supplemental or Fiscal Year 2011 increase requests.

NEW DECISION ITEM NUMBERS

If a new decision item request encompasses multiple budget units, use the same BRASS new decision item number. One new decision item request form can also be used as long as it includes the necessary request information for all budgeting units.

ONE TIME EXPENDITURES

- Identify the ongoing and one-time costs of any proposed expenditure requests. For example, ongoing maintenance costs for proposed equipment purchases must be identified in the core and/or new decision item requests to ensure appropriate evaluation of the cost effectiveness and rationale for the request.
- Enter all one-time amounts as a positive number in the "Amount" column along with any ongoing expenditures in that budget object class. Also enter the amount as a negative number in the "1X Amount" column. This is also required for one-time FTE. If the department is requesting one-time FTE, they should be entered as a positive number in the "FTE" column and a negative number in the "1X FTE" column.

OPEN-ENDED FEDERAL APPROPRIATIONS

In lieu of Es on specific federal appropriations, agencies who do not already have a generic, open-ended federal appropriation for funds that become available between sessions should request that authority. Agencies should keep Budget and Planning and legislative staff up-to-date on any changes in cost projections throughout the process. Agencies are also encouraged to provide a strong rationale for maintaining any estimated appropriation. If an "E" is requested, insert it in BRASS by using the "Info Edit/Approp". An "E" should be typed in the "Gov Est" field through "Conf Est" field. Submit a comprehensive list of requested "Es" to Budget and Planning with the October 1 submission (electronic is acceptable).

OVERTIME

The use of separate House Bill sections will continue for appropriations to certain agencies to pay overtime. The requirement applies to nonexempt state employees providing direct client care or custody in facilities operating on a twenty-four-hour, seven-day-a-week basis in the Department of Corrections, Department of Mental Health, Division of Youth Services in the Department of Social Services, and the Veterans Commission in the Department of Public Safety. Do not request FTE for overtime pay. Agencies may use the generic job class called "Other" (999999) for budgeting overtime pay.

VEHICLE REPLACEMENT

A statewide new decision item number will not be used for either Fiscal Year 2010 supplemental or Fiscal Year 2011 increase requests.

Helpful BRASS Reports

Core Reconciliation

Report 14a Core Rec-Dept \$ (1YR) reconciles core beginning with current year budgeted dollar amounts and adds or subtracts core dollar changes. Report 14c Core Rec-Dept FTE (1YR) reconciles core beginning with current year budgeted FTE amounts and adds or subtracts core FTE changes. When running any of these reports, the user selects the fund to be used on the report. The user may select a specific fund number or select FED for all federal funds, OTHER for all other funds, or STATE for all funds. Selecting GR or 0101 will give you the same results. The user may run the report at the department level which results in the items being displayed by budgeting unit or at the budgeting unit level which results in the items being displayed by appropriation.

Core Decision Item Form

Three BRASS reports will help departments complete the Core Decision Item Form.

1. Report 15a – Core Summary (1YR)

- Use to assist in completing Question 1 (Core Financial Summary) of the Core Decision Item form. These numbers need to be entered into the Excel document.
- When running this report, select your agency. The number used in the Approp box will be your three digit agency number followed by two 0's and a C. The number used in the AgOrg box will be your three digit agency number followed by four 0's and a C. Any deviation from using the above selections could result in inaccurate data being displayed on the report.

2. Report 16 – Core Financial History

- To assist in completing Question 4 (Financial History) of the Core Decision Item form.
- Numbers need to be entered into the Excel document.
- Agencies will need to adjust the appropriation amount and unexpended by fund amounts in the actual columns for any increases in estimated appropriation. BRASS appropriation amounts are the final amounts approved in the regular and supplemental bills only. *Hint: if the unexpended amount is negative on the BRASS report it is likely that an estimated appropriation was increased.*
- Agencies may need to adjust the unexpended amounts due to rounding. Actual expenditures in the financial system are recorded in dollars and cents. When actual expenditures are loaded into BRASS the data is rounded to the nearest dollar by budget object class and job class. This could result in the unexpended amount for a fund to be a dollar or so negative.
- When running this report, select your agency. The number used in the Approp box will be your three digit agency number followed by two 0's and a C. The number used in the AgOrg box will be your three digit agency number followed by four 0's and a C. Any deviation from using the above selections could result in inaccurate data being displayed on the report.

3. Report 18a – Core Changes (Reconciliation) Detail (1YR)

- Use for Question 5 (Core Reconciliation).
- Numbers **do not** need to be entered into the Core Decision Item Excel document. Place the applicable BRASS page after Question 4 of the Core Decision Item form for each core decision item.
- When entering core changes into BRASS, the justification tab is limited to 5 lines of text. Agencies will need to be concise when explaining the change, because the justification text appears on this report.
- Reallocations of job classes within the same personal service appropriation will not appear on the report even though it was entered into BRASS since the net result for the budgeting unit is \$0. The same is true for reallocations of expense and equipment budget object classes within the same expense and equipment appropriation. Any reallocations between personal service and expense and equipment appropriations or other reallocations between appropriations within a budgeting unit will appear on the report even if the net result for the budget unit is \$0 since the amount for the appropriation has changed.
- As stated in the budget instructions, a core request may have multiple core changes for the same decision item code. A separate BRASS form must be used for each core change that is requested. For example, two budget forms will be used if funding is being reallocated from two different cores into another core.
- It may take 15 minutes or so for this report to run due to complexity and amount of data being pulled into the report.
- When running this report, select your agency. The number used in the Approp box will be your three digit agency number followed by two 0's and a C (For example: MoDOT's would be 60500C). The number used in the AgOrg box will be your three digit agency number followed by four 0's and a C (For example: MoDOT's would be 6050000C). Any deviation from using the above selections could result in inaccurate data being displayed on the report. Also, do not run this report at the budget unit level as this level of detail is not needed in the budget books.

BUDGET REQUEST FORMS OVERVIEW

Core Decision Item, New Decision Item, Supplemental New Decision Item Form, and Program Description

The budget request forms are the key forms used in the budget process to explain and document core and new decision item requests. When properly prepared, they become the primary source of information for the Governor and the General Assembly in making funding decisions. Information should justify, completely and concisely, funding of the core and new decision item requests. Facts presented should clearly show how the items support essential functions. Each element of the justification must be easy to read and understand. Please note that the purpose of the budget request forms is to provide information for decision making. The style and approach should, therefore, be analytical rather than promotional. Good data, sound logic, and solid back-up information are needed to properly justify a request.

Legislators and other users of the budget forms have requested that the forms be as consistent as possible across departments. Therefore, departments should refrain from altering the Excel templates. Also, legislators have requested that the font size used on the budget forms be size 10 or greater.

There may be cases in which it does not make sense to fill in all the information requested on the budget request form or where it is simpler to complete a single form for similar requests across budgeting units. For example, multiple forms should **not** be used for pay plan decision items. Instead, complete one form for your department. Other examples of appropriate combined forms include: implementation of a new program that crosses multiple budgeting units; multiple transfer appropriations from a single fund or for similar purposes; and cost of caseload growth that crosses multiple budgeting units. Budget and Planning staff are available to discuss such exceptions for specific decision items or groups of decision items in advance of your budget submission. Please contact your assigned budget analyst if you wish to discuss these issues.

Electronic copies of the form templates as well as alternate templates for very large numbers were forwarded to your budget office and are also available on the Budget and Planning web site under "budget instructions" (<http://www.oa.mo.gov/bp/index.htm>).

CORE DECISION ITEM FORM – INSTRUCTIONS

1. CORE FINANCIAL SUMMARY

The Core Financial Summary includes a summary table (example follows) which breaks out the total core request by funding source and budget class. It also includes the number of FTE and amount of fringe benefits by funding source. Departments do not need to provide detail on specific "other funds" other than listing the fund names and numbers below the summary table. A second summary table with Governor Recommendations must be included when the budget request is printed in January.

The fringe benefits are noted in the Core Financial Summary for informational purposes. Fringe benefits are budgeted in House Bill 5 except for certain fringe benefits budgeted directly to MoDOT, Highway Patrol and Conservation. The fringe benefits figures in the summary table are calculated using formulas that reference a fringe benefit rate that is included on the top right of the budget form (outside of the print area). Departments with different fringe benefit rates should change that figure to reflect their fringe benefits expenses.

Following are the items that departments need to complete for this section of the form:

- 1) Departments should complete the GR, Federal, and Other Fund amounts being requested broken out by budget class (PS, E&E, PSD and Transfer). The number of FTE broken out by GR, Federal, and Other Funds should also be entered. BRASS report 15a (Core Summary) may be used to check the numbers.
- 2) Departments should list below the summary table the fund names and fund numbers for any "other funds" requested.
- 3) If departments are requesting "Es" (estimateds) on their appropriations, they should enter an "E" into the column to the right of the total column and footnote at the bottom of the table the specific fund(s) for which "Es" are being requested.

| | FY 2011 Budget Request | | | Total |
|--------------|------------------------|-------------------|------------------|-------------------|
| | GR | Federal | Other | |
| PS | 1,629,091 | 668,932 | 0 | 2,298,023 |
| EE | 2,725,354 | 1,156,884 | 0 | 3,882,238 |
| PSD | 17,612,133 | 44,073,314 | 7,663,069 | 69,348,516 E |
| TRF | 0 | 0 | 0 | 0 |
| Total | 21,966,578 | 45,899,130 | 7,663,069 | 75,528,777 |

| | | | | |
|------------|--------------|--------------|-------------|--------------|
| FTE | 47.93 | 21.20 | 0.00 | 69.13 |
|------------|--------------|--------------|-------------|--------------|

| | | | | |
|--------------------|----------------|----------------|----------|------------------|
| Est. Fringe | 810,639 | 332,861 | 0 | 1,143,500 |
|--------------------|----------------|----------------|----------|------------------|

Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.

Other Funds: Mental Health Earnings Fund (0288)

Notes: An "E" is requested for the \$7,663,069 Other Funds.

2. CORE DESCRIPTION

This section allows the department to provide a concise description of the core budget item and should be written in a way that is easily understood by a lay reader. The narrative should very briefly explain the core budget item – the purpose of and necessity for the core item and how the core funding is used.

3. PROGRAM LISTING

Departments should list in this section the programs (as defined below) that are included in the core decision item. A Program Description Form should be completed for programs listed in this section.

A program should be viewed as a distinct, coherent set of activities intended to affect a clearly definable target group, problem, or issue. An appropriation is not necessarily a program; one appropriation may encompass several programs, or one program may be addressed through multiple appropriations. Similarly, an organization or institution, such as a prison or mental health facility, is not a program; one program may involve several organizations or facilities, just as one institution may house all or part of several programs. In some cases, a single program may span several departments.

4. FINANCIAL HISTORY

The Financial History section includes a summary table and corresponding chart (as shown in the following example) which detail the financial history of the core appropriation for the prior three fiscal years and the current fiscal year. BRASS report 16 (financial history) will assist in the completion of this section. In order to ensure consistency across agencies, departments should not change the chart, other than to change the scale (this can be done by right clicking the y axis, selecting "format axis" and "scale") The chart is set up to populate itself from numbers entered into the table.

Items included in the financial history table:

- **Appropriation (All Funds)** – For the prior three fiscal years, include the actual year end amount of the appropriation. Any changes in the original appropriation amount, such as the exercising of an "E" to increase the appropriation, should be reflected in the appropriation amount included in the table. Such changes from the original appropriation to the actual year end appropriation can be noted in the notes section at the bottom of the table. For the current year, include the original amount appropriated. If the appropriation is an estimated appropriation, include an "E" in the column to the immediate right of the appropriation amount. Do not adjust the current year appropriation amount for any changes in the appropriation to date. BRASS Report 16 may be helpful. However, the report will not reflect any increases in estimated appropriations, which must be included on the core decision item form.
- **Less Reverted (All Funds)** – For the prior three fiscal years, include the actual year end amount that was reverted from the appropriation. Reverted amounts include the Governor's reserve, any extraordinary withholdings/expenditure restrictions, and any other items reverted during the year. Reverted does not include any agency reserves, which will show up as unexpended. Do not adjust the reverted amounts – the amounts should match what is in the budget system. The reverted amounts as of June 30th will be loaded from the financial system into the budget system. For the current year, list "N/A" rather than the amount reverted to date. BRASS Report 16 will provide the correct reverted amounts.
- **Budget Authority (All Funds)** – Budget authority equals the appropriation amount less the amount reverted. It is a formula and shouldn't be overwritten. For the current year, list "N/A".
- **Actual Expenditures (All Funds)** – For the prior three fiscal years, include the actual year end amount expended from the appropriation. For the current year, list "N/A." BRASS Report 16 will provide the correct actual expenditures amounts.

- Unexpended (All Funds) – Unexpended equals the budget authority less the actual expenditures. It is a formula and shouldn't be overwritten. For the current year, list "N/A".

| | FY 2007 Actual | FY 2008 Actual | FY 2009 Actual | FY 2010 Current Yr. |
|---------------------------------|---------------------------|---------------------------|---------------------------|--------------------------------|
| Appropriations (All Funds) | 53,000,000 | 57,000,000 | 73,000,000 | 74,838,777 |
| Less Reverted (All Funds) | (1,100,000) | (500,000) | (1,400,000) | N/A |
| Budget Authority (All Funds) | 51,900,000 | 56,500,000 | 71,600,000 | N/A |
| Actual Expenditures (All Funds) | 50,000,000 | 56,500,000 | 71,000,000 | N/A |
| Unexpended (All Funds) | 1,900,000 | 0 | 600,000 | N/A |
| Unexpended, by Fund: | | | | |
| General Revenue | 0 | 0 | 0 | N/A |
| Federal | 1,900,000 | 0 | 600,000 | N/A |
| Other | 0 | 0 | 0 | N/A |

(1)

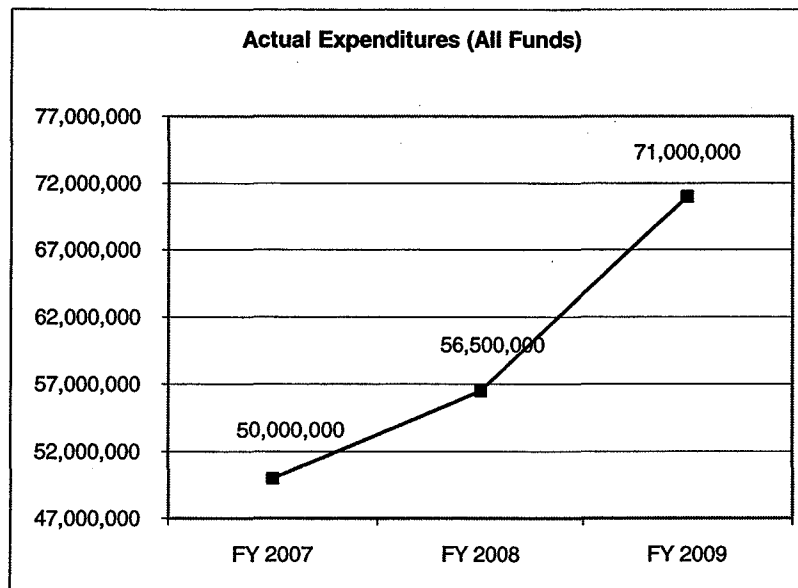
(2)

Reverted includes Governor's standard 3 percent reserve (when applicable) and any extraordinary withholdings.

NOTES:

(1) Lapse of \$1,900,000 is excess federal authority reduced in FY 2006.

(2) Lapse of \$600,000 is federal block grant; cash can be carried over to FY 2009 for one-time commitments. In FY 2008, the federal Medicaid authority was transferred in from DOSS.



5. CORE RECONCILIATION

The core reconciliation will be completed in BRASS. After completion, departments should print the Core Changes (Reconciliation) Detail (Report 18a) and insert the individual pages behind the appropriate Core Decision Item Form (directly after question 4). The BRASS form will become section 5 of the Core Decision Item Form.

The Department should use the "justification" tab on the BRASS core change form to describe all changes to the core budget request from the current year appropriation. Explanations of one-time reductions, transfers in and out, core reallocations, and core reductions as well as details on specific fund and FTE splits should be provided. Adjustments made to cores by the Governor should be included in the core reconciliations when the budget requests with Governor Recommendations are printed in January.

CORE DECISION ITEM

| | |
|-------------------------|--------------------------|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| Core - _____ | |

1. CORE FINANCIAL SUMMARY

| | FY 2011 Budget Request | | | |
|--------------|------------------------|-------------|-------------|-------------|
| | GR | Federal | Other | Total |
| PS | 0 | 0 | 0 | 0 |
| EE | 0 | 0 | 0 | 0 |
| PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 |
| | | | | |
| FTE | 0.00 | 0.00 | 0.00 | 0.00 |

| | | | | |
|--------------------|---|---|---|---|
| Est. Fringe | 0 | 0 | 0 | 0 |
|--------------------|---|---|---|---|

Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.

Other Funds:

| | FY 2011 Governor's Recommendation | | | |
|--------------|-----------------------------------|-------------|-------------|-------------|
| | GR | Fed | Other | Total |
| PS | 0 | 0 | 0 | 0 |
| EE | 0 | 0 | 0 | 0 |
| PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 |
| | | | | |
| FTE | 0.00 | 0.00 | 0.00 | 0.00 |

| | | | | |
|--------------------|---|---|---|---|
| Est. Fringe | 0 | 0 | 0 | 0 |
|--------------------|---|---|---|---|

Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.

Other Funds:

2. CORE DESCRIPTION

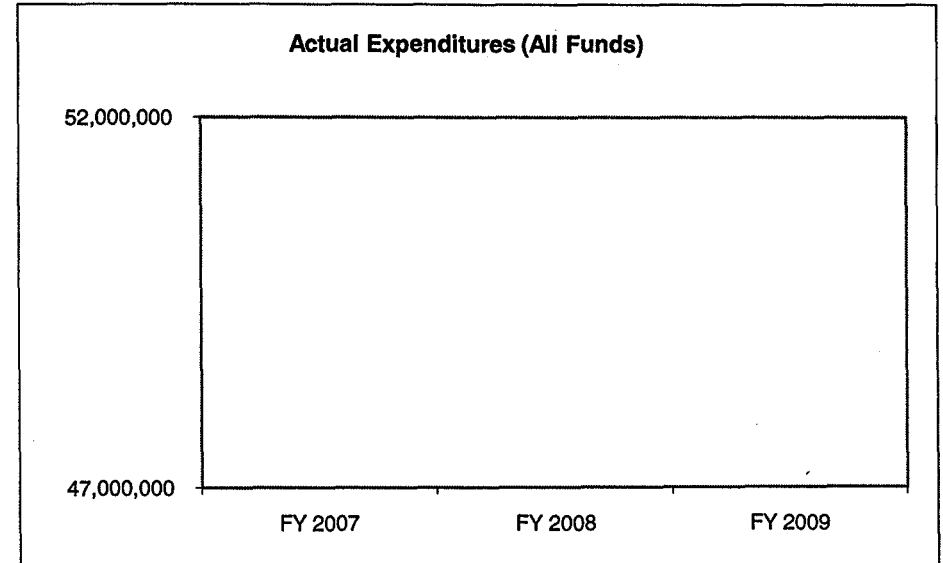
3. PROGRAM LISTING (list programs included in this core funding)

CORE DECISION ITEM

| | |
|-------------------------|--------------------------|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| Core - _____ | |

4. FINANCIAL HISTORY

| | FY 2007 Actual | FY 2008 Actual | FY 2009 Actual | FY 2010 Current Yr. |
|---------------------------------|-------------------|-------------------|-------------------|------------------------|
| Appropriation (All Funds) | 0 | 0 | 0 | 0 |
| Less Reverted (All Funds) | 0 | 0 | 0 | N/A |
| Budget Authority (All Funds) | 0 | 0 | 0 | N/A |
| Actual Expenditures (All Funds) | 0 | 0 | 0 | N/A |
| Unexpended (All Funds) | 0 | 0 | 0 | N/A |
| Unexpended, by Fund: | | | | |
| General Revenue | 0 | 0 | 0 | N/A |
| Federal | 0 | 0 | 0 | N/A |
| Other | 0 | 0 | 0 | N/A |



Reverted includes Governor's standard 3 percent reserve (when applicable) and any extraordinary expenditure restrictions.

NOTES:

NEW DECISION ITEM FORM - INSTRUCTIONS

1. AMOUNT OF REQUEST

Departments should detail the amount of the request in this section, which includes a summary table (as shown in the following example) that breaks out the total new decision item request by funding source and budget class. It also includes the number of FTE and amount of fringe benefits by funding source. Departments do not need to provide detail on specific "other funds" other than listing the "other fund" names and numbers below the summary table. A second summary table with Governor Recommendations must be included when the budget request with Governor Recommendations is printed in January.

The fringe benefits are noted in this table for informational purposes. Fringe benefits are still budgeted in House Bill 5 except for certain fringe benefits budgeted directly to MoDOT, Highway Patrol and Conservation. The fringe benefits figures in this table are calculated using formulas that reference a fringe benefit rate that is included on the top right of the budget form (outside of the print area). Departments with different fringe benefit rates should change that figure to reflect their fringe benefits expenses.

Departments should not have to enter any numbers into this table as the Excel spreadsheet automatically pulls the numbers from data entered into section 5 of the form. There are only two things departments should have to enter in this section.

- 1) Departments should list below the table the fund names and fund numbers for any "other funds" requested.
- 2) If departments are requesting "Es" (estimateds) on their appropriations, they should enter an "E" into the column to the right of the total column and footnote at the bottom of the table the specific fund(s) for which "Es" are being requested.

| FY 2011 Budget Request | | | | |
|------------------------|------------------|----------------|------------------|------------------|
| | GR | Federal | Other | Total |
| PS | 500,000 | 500,000 | 1,000,000 | 2,000,000 |
| EE | 1,000,000 | 250,000 | 0 | 1,250,000 |
| PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 2,000,000 | 2,000,000 |
| Total | 1,500,000 | 750,000 | 3,000,000 | 5,250,000 |

| | | | | |
|------------|-------------|-------------|--------------|--------------|
| FTE | 5.00 | 5.00 | 11.50 | 21.50 |
|------------|-------------|-------------|--------------|--------------|

| | | | | |
|--|----------------|----------------|----------------|----------------|
| Est. Fringe | 248,800 | 248,800 | 497,600 | 995,200 |
| <i>Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.</i> | | | | |

Other Funds: Lottery Proceeds Fund (0291)

2. CATEGORIZATION OF REQUEST

This section allows the department to indicate the category (ies) the new decision item falls under. The purpose of this section is to allow readers to easily identify the type of decision item they are considering for funding. Departments should check the category(ies) that best fit the new decision item request.

- New legislation should be checked for requests based on legislation passed by the General Assembly.
- New program refers to a request for a new initiative or program. If the new program was legislatively authorized, the new legislation category should also be checked.
- Fund switch refers to situations where you have core cut one funding source and are asking for it to be replaced with a different fund.
- Federal mandate refers to a new decision requested because of a federal requirement or mandate.
- Program expansion should be checked for any new decision items that enhance or expand a current program.
- Cost to continue refers to a new decision item request that is needed to maintain or continue funding of an item from the previous fiscal year. The cost to continue box should not be checked for requests to expand a program. The program expansion category should be checked for such requests. A common cost to continue request would be for the cost to continue funding of a supplemental request. Cost to continue requests could also occur when an item is funded for only part of the year during the current fiscal year.
- GR pick-up refers to a new decision item request that arises because the original funding source is no longer available and general revenue funding is necessary to continue the program.
- Space request should be checked for any real estate requests. Departments do not need to fill out sections 6 (performance measures) or 7 (strategies) for space requests.
- Equipment replacement should be checked for any requests to replace equipment, including vehicles and office equipment. Departments do not need to fill out sections 6 (performance measures) or 7 (strategies) for equipment replacement requests.
- Pay plan should be checked for any pay plan requests, including cost of living and within grade requests. Departments do not need to fill out sections 4 (detailed assumptions), 5 (request break down), 6 (performance measures), or 7 (strategies) for pay plan requests.
- The other category can be used for any decision items that don't fit into the previously listed categories. If the other category is checked, departments should add a brief description of the category of decision item being requested on the line provided.

3. WHY IS THIS FUNDING NEEDED?

Use this section to provide a specific explanation of what is being requested (what the decision item entails) and why the new funding is needed. Explain the specific problem, issue, or concern this item is intended to address. "Problem" normally means a department is unable to serve the public adequately or has determined a better way to do so. Simply saying the department does not have enough money would not be an appropriate problem statement. More appropriate statements might be "50,000 Missourians are currently homeless," or "The department's 20-year-old licensing system prevents quick turn-around for license applications and renewals."

Departments should tailor their explanations in this section based on the type of decision item request they categorized it as in section 2 (categorization of request).

- For requests based on new legislation, departments should include the statutory authorization for the request.
- For new programs, departments should explain the requested program, how the idea for the program was generated, and why the program is needed.
- For fund switches, departments should provide details on the specific fund and amounts cut along with the reason for switching the funding source.
- For federal mandates, departments should provide a detailed description of the federal mandate, including any statutory references.
- For program expansions, departments should explain the current program and why an expansion is needed.
- For cost to continue requests, departments should explain the supplemental or other item that is necessitating the cost to continue.
- For GR pick-ups, departments should explain the origination of the program, the reason for the loss of the original funding source, and why the program should be continued.
- For space requests, departments should detail why they need additional space, how much space is needed, where the space is needed, and how many FTE are involved.
- For equipment replacement requests, departments should explain the status of the current equipment and why replacement equipment is needed. If replacement vehicles are requested, the department should note if the replacement has been approved by the state fleet manager.
- For pay plan requests, departments should explain the type of pay plan being requested (cost of living adjustment, within grade request, etc.) and the methodology used to calculate the pay plan amounts. Additional detail should be included if the pay plan request is different from the standard requests detailed in the budget instructions.

4. DESCRIBE THE DETAILED ASSUMPTIONS USED TO DERIVE THE SPECIFIC REQUESTED AMOUNT

For new decision items, budget analysts and members of the General Assembly that review agency budgets need to understand how the request has been put together and often need to do calculations for various alternative approaches. In this section, therefore, departments should describe the detailed calculations and assumptions that have been used to derive the request. Departments should explain how they determined that the requested number of FTE were appropriate. Data sources or standards should be cited so budget analysts can review the department's methodology. Departments should detail any alternatives that were considered (such as outsourcing or automation). If the new decision item request is based on new legislation, explain if the request does or does not match the fiscal note. If it does not match, explain why. Where necessary, explain the rationale for fund splits. Departments should also detail which portions of their request are one-time requests, and how those amounts were calculated.

5. BREAK DOWN THE REQUEST BY BUDGET OBJECT CLASS, JOB CLASS, AND FUND SOURCE

In this section, departments should provide a detailed breakdown of the new decision item request. Expense and equipment, program distribution costs and transfers should be broken down by budget object class. Personal service costs should also be identified by job class. Requests should be broken down by general revenue, federal, and other funds. FTE should be broken out by funding source and job class as well. One-time costs should be identified by object class, job class, and fund source in both the request column and the one-time column. A second table breaking down the Governor Recommendations must be included when the budget request with Governor Recommendations is printed in January.

6. PERFORMANCE MEASURES

Departments should include a limited number of significant, pertinent performance measures for each new decision item request. Departments are encouraged to use charts and graphs when possible. When charts or graphs are included, the data should also be included, either in a separate table or in the chart or graph. To the extent possible, departments should include actual performance data for the previous three fiscal years, projected performance for the current fiscal year, and targeted performance for the upcoming two fiscal years. In some instances, particularly for new programs, there will not be any prior or current year performance measurement data. In these cases, departments should just include targeted performance for the upcoming two fiscal years. If a new decision item request has an associated core, departments should separately identify projected performance with and without the additional funding. Comparative data (from other states, the United States, or the private sector) should be included whenever possible. The number of measures should be limited to six or fewer. Measures are broken out into four categories: effectiveness, efficiency, clients served, and customer satisfaction.

- a. Effectiveness** – Departments should include at least one measure of effectiveness for each new decision item. An effectiveness measure is a measure of the program's success or impact. Effectiveness measures demonstrate what a department hopes to achieve if a particular decision item is funded. Some examples of different types of effectiveness measures include: return on investment, reduction in risk factors, change in behavior, compliance with standards and regulations, proportion of clients or customers showing improved well-being, and success in a targeted population.
- b. Efficiency** – Departments should include at least one measure of efficiency for each new decision item. An efficiency measure is a measure of the ratio of outputs to inputs. Efficiency measures target how departments can produce a good or deliver a service with the least amount of expense and time and with the least number of errors. Common efficiency measures include cost per unit measures (how much did it cost to produce the product or deliver the service), cycle times (how long did it take to produce the product or deliver the service), and accuracy rates (how many units of the product or service were produced without error; with no rework required).
- c. Number of Clients/Individuals Served** – Departments should include a measure of the number of clients or individuals served, if applicable.
- d. Customer Satisfaction** – Departments should include a measure of customer satisfaction, if available.

7. STRATEGIES

Departments should use this section to identify the strategies, or specific courses of action, they intend to pursue through this decision item. Strategies are undertaken in order to accomplish the performance targets. Performance measurements target what your department will accomplish; a strategy indicates how these targets will be achieved.

NEW DECISION ITEM
RANK: _____ **OF** _____

| | |
|-------------------------|--------------------------|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| DI Name _____ | DI# _____ |

1. AMOUNT OF REQUEST

| | FY 2011 Budget Request | | | |
|--------------|------------------------|----------|----------|----------|
| | GR | Federal | Other | Total |
| PS | 0 | 0 | 0 | 0 |
| EE | 0 | 0 | 0 | 0 |
| PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 |
| <hr/> | | | | |
| FTE | 0.00 | 0.00 | 0.00 | 0.00 |

| | | | | |
|--------------------|---|---|---|---|
| Est. Fringe | 0 | 0 | 0 | 0 |
|--------------------|---|---|---|---|

Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.

Other Funds: _____

| | FY 2011 Governor's Recommendation | | | |
|--------------|-----------------------------------|----------|----------|----------|
| | GR | Fed | Other | Total |
| PS | 0 | 0 | 0 | 0 |
| EE | 0 | 0 | 0 | 0 |
| PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 |
| <hr/> | | | | |
| FTE | 0.00 | 0.00 | 0.00 | 0.00 |

| | | | | |
|--------------------|---|---|---|---|
| Est. Fringe | 0 | 0 | 0 | 0 |
|--------------------|---|---|---|---|

Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.

Other Funds: _____

2. THIS REQUEST CAN BE CATEGORIZED AS:

| | | |
|-----------------------|-------------------------|-----------------------------|
| _____ New Legislation | _____ New Program | _____ Fund Switch |
| _____ Federal Mandate | _____ Program Expansion | _____ Cost to Continue |
| _____ GR Pick-Up | _____ Space Request | _____ Equipment Replacement |
| _____ Pay Plan | _____ Other: _____ | |

3. WHY IS THIS FUNDING NEEDED? PROVIDE AN EXPLANATION FOR ITEMS CHECKED IN #2. INCLUDE THE FEDERAL OR STATE STATUTORY OR CONSTITUTIONAL AUTHORIZATION FOR THIS PROGRAM.

NEW DECISION ITEM
RANK: _____ OF _____

| | |
|-------------------------|--------------------------|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| DI Name _____ | DI# _____ |

4. DESCRIBE THE DETAILED ASSUMPTIONS USED TO DERIVE THE SPECIFIC REQUESTED AMOUNT. (How did you determine that the requested number of FTE were appropriate? From what source or standard did you derive the requested levels of funding? Were alternatives such as outsourcing or automation considered? If based on new legislation, does request tie to TAFP fiscal note? If not, explain why. Detail which portions of the request are one-times and how those amounts were calculated.)

5. BREAK DOWN THE REQUEST BY BUDGET OBJECT CLASS, JOB CLASS, AND FUND SOURCE. IDENTIFY ONE-TIME COSTS.

| Budget Object Class/Job Class | Dept Req GR DOLLARS | Dept Req GR FTE | Dept Req FED DOLLARS | Dept Req FED FTE | Dept Req OTHER DOLLARS | Dept Req OTHER FTE | Dept Req TOTAL DOLLARS | Dept Req TOTAL FTE | Dept Req One-Time DOLLARS |
|-------------------------------|---------------------------|-----------------------|----------------------------|------------------------|------------------------------|--------------------------|------------------------------|--------------------------|---------------------------------|
| | | | | | | | 0 | 0.0 | |
| | | | | | | | 0 | 0.0 | |
| Total PS | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |
| | | | | | | | 0 | | |
| | | | | | | | 0 | | |
| Total EE | 0 | | 0 | | 0 | | 0 | | 0 |
| Program Distributions | | | | | | | 0 | | |
| Total PSD | 0 | | 0 | | 0 | | 0 | | 0 |
| Transfers | | | | | | | 0 | | |
| Total TRF | 0 | | 0 | | 0 | | 0 | | 0 |
| Grand Total | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |

NEW DECISION ITEM

RANK: _____ OF _____

| | | | | | | | | | |
|--------------------------------------|-----------------------------------|-------------------------------|------------------------------------|--------------------------------|--------------------------------------|----------------------------------|--------------------------------------|----------------------------------|---|
| Department _____ | | Budget Unit _____ | | | | | | | |
| Division _____ | | | | | | | | | |
| DI Name _____ | DI# _____ | | | | | | | | |
| Budget Object Class/Job Class | Gov Rec GR DOLLARS | Gov Rec GR FTE | Gov Rec FED DOLLARS | Gov Rec FED FTE | Gov Rec OTHER DOLLARS | Gov Rec OTHER FTE | Gov Rec TOTAL DOLLARS | Gov Rec TOTAL FTE | Gov Rec One-Time DOLLARS |
| | | | | | | | 0 | 0.0 | |
| | | | | | | | 0 | 0.0 | |
| Total PS | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |
| | | | | | | | 0 | | |
| | | | | | | | 0 | | |
| | | | | | | | 0 | | |
| Total EE | 0 | | 0 | | 0 | | 0 | | 0 |
| Program Distributions | | | | | | | 0 | | |
| Total PSD | 0 | | 0 | | 0 | | 0 | | 0 |
| Transfers | | | | | | | | | |
| Total TRF | 0 | | 0 | | 0 | | 0 | | 0 |
| Grand Total | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |

NEW DECISION ITEM
RANK: _____ OF _____

| | |
|------------------|-------------------|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| DI Name _____ | DI# _____ |

6. PERFORMANCE MEASURES (If new decision item has an associated core, separately identify projected performance with & without additional funding.)

6a. Provide an effectiveness measure.

6b. Provide an efficiency measure.

6c. Provide the number of clients/individuals served, if applicable.

6d. Provide a customer satisfaction measure, if available.

NEW DECISION ITEM

RANK: _____ **OF** _____

| | |
|--|--------------------|
| Department | Budget Unit |
| Division | |
| DI Name | DI# |
| 7. STRATEGIES TO ACHIEVE THE PERFORMANCE MEASUREMENT TARGETS: | |

SUPPLEMENTAL NEW DECISION ITEM REQUESTS

Supplemental requests should be limited to those programs and services with a significant change in circumstance. All supplemental requests are entered in the BRASS system and submitted to Budget and Planning by October 1st in the same manner as the normal operating budget requests. These requests should be submitted on the Supplemental New Decision Item Form.

INSTRUCTIONS

1. Use the Supplemental New Decision Item Form.
2. The instructions for completing the Supplemental New Decision Item Form are the same as the instructions for completing the New Decision Item Form with the following exceptions:
 - No ranking is required.
 - The original Fiscal Year 2010 House Bill Section should be noted, if applicable.
 - If FTE are requested, include the number of positions associated with these FTE. (See below for example of this calculation.)
 - If FTE are requested, also include the number of months needed for these positions.
 - No categorization of the supplemental is required. (Box 2 on the new decision item request form)
 - Box 4 on the new decision item request form should include the entire supplemental request as a one-time cost. Any ongoing costs would need to be requested as a separate cost-to-continue Fiscal Year 2011 new decision item.
 - The requested amount should be the entire amount needed. Budget & Planning will adjust the recommended amount to reflect release of Governor's reserve if that is part of the Governor's recommendation.

Calculating Positions and FTE

1. **POSITIONS** – The number of positions is the actual number of people you plan to hire. For example, if the request is for 3 research analysts, the number of positions is 3.
2. **FTE** – The number of FTE is the annualized number of positions requested. For example, if the request is for 3 research analysts for 6 months, the number of FTE would be 1.50 FTE or 3 positions for ½ a year ($3 \text{ positions} * \text{six months divided by } 12 \text{ months (or } 3*6/12)=1.50 \text{ FTE}$). If the request is for 16 research analysts for 3 months, the number of FTE would be 4, or 16 positions for ¼ of a year ($16*3/12=4$).

SUPPLEMENTAL NEW DECISION ITEM

| | | | | | | | | | |
|---|-----------|----------------|--------------|------------------|--|-----------|------------|--------------|--------------|
| Department _____ | | | | | Budget Unit _____ | | | | |
| Division _____ | | | | | | | | | |
| DI Name _____ | | | | DI# _____ | Original FY 2010 House Bill Section, if applicable _____ | | | | |
| 1. AMOUNT OF REQUEST | | | | | | | | | |
| FY 2010 Supplemental Budget Request | | | | | FY 2010 Supplemental Governor's Recommendation | | | | |
| | GR | Federal | Other | Total | | GR | Fed | Other | Total |
| PS | 0 | 0 | 0 | 0 | PS | 0 | 0 | 0 | 0 |
| EE | 0 | 0 | 0 | 0 | EE | 0 | 0 | 0 | 0 |
| PSD | 0 | 0 | 0 | 0 | PSD | 0 | 0 | 0 | 0 |
| TRF | 0 | 0 | 0 | 0 | TRF | 0 | 0 | 0 | 0 |
| Total | 0 | 0 | 0 | 0 | Total | 0 | 0 | 0 | 0 |
| | | | | | | | | | |
| FTE | 0.00 | 0.00 | 0.00 | 0.00 | FTE | 0.00 | 0.00 | 0.00 | 0.00 |
| POSITIONS | 0 | 0 | 0 | 0 | POSITIONS | 0 | 0 | 0 | 0 |
| NUMBER OF MONTHS POSITIONS ARE NEEDED: _____ | | | | | NUMBER OF MONTHS POSITIONS ARE NEEDED: _____ | | | | |
| Est. Fringe | 0 | 0 | 0 | 0 | Est. Fringe | 0 | 0 | 0 | 0 |
| <i>Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.</i> | | | | | <i>Note: Fringes budgeted in House Bill 5 except for certain fringes budgeted directly to MoDOT, Highway Patrol, and Conservation.</i> | | | | |
| Other Funds: _____ | | | | | Other Funds: _____ | | | | |
| 2. WHY IS THIS SUPPLEMENTAL FUNDING NEEDED? INCLUDE THE FEDERAL OR STATE STATUTORY OR CONSTITUTIONAL AUTHORIZATION FOR THIS PROGRAM. | | | | | | | | | |
| | | | | | | | | | |

SUPPLEMENTAL NEW DECISION ITEM

| | |
|---------------------------------------|---|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| DI Name _____ DI# _____ | Original FY 2010 House Bill Section, if applicable _____ |

3. DESCRIBE THE DETAILED ASSUMPTIONS USED TO DERIVE THE SPECIFIC REQUESTED AMOUNT. (How did you determine that the requested number of FTE were appropriate? How many positions do the requested FTE equal and for how many months do you need the supplemental funding? From what source or standard did you derive the requested levels of funding? Were alternatives such as outsourcing or automation considered? If based on new legislation, does request tie to TAFP fiscal note? If not, explain why.)

4. BREAK DOWN THE REQUEST BY BUDGET OBJECT CLASS, JOB CLASS, AND FUND SOURCE. IDENTIFY ONE-TIME COSTS.

| Budget Object Class/Job Class | Dept Req GR DOLLARS | Dept Req GR FTE | Dept Req FED DOLLARS | Dept Req FED FTE | Dept Req OTHER DOLLARS | Dept Req OTHER FTE | Dept Req TOTAL DOLLARS | Dept Req TOTAL FTE | Dept Req One-Time DOLLARS |
|-------------------------------|---------------------------|-----------------------|----------------------------|------------------------|------------------------------|--------------------------|------------------------------|--------------------------|---------------------------------|
| | | | | | | | 0 | 0.0 | 0 |
| | | | | | | | 0 | 0.0 | 0 |
| Total PS | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |
| | | | | | | | 0 | | 0 |
| | | | | | | | 0 | | 0 |
| | | | | | | | 0 | | 0 |
| Total EE | 0 | | 0 | | 0 | | 0 | | 0 |
| Program Distributions | | | | | | | 0 | | 0 |
| Total PSD | 0 | | 0 | | 0 | | 0 | | 0 |
| Transfers | | | | | | | 0 | | 0 |
| Total TRF | 0 | | 0 | | 0 | | 0 | | 0 |
| Grand Total | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 |

SUPPLEMENTAL NEW DECISION ITEM

| Department _____ | | | Budget Unit _____ | | | | | | | |
|-------------------------------|--------------------------|----------------------|---------------------------|-----------------------|---|-------------------------|-----------------------------|-------------------------|--------------------------------|--|
| Division _____ | | | | | | | | | | |
| DI Name _____ | | | DI# _____ | | Original FY 2010 House Bill Section, if applicable _____ | | | | | |
| Budget Object Class/Job Class | Gov Rec GR DOLLARS | Gov Rec GR FTE | Gov Rec FED DOLLARS | Gov Rec FED FTE | Gov Rec OTHER DOLLARS | Gov Rec OTHER FTE | Gov Rec TOTAL DOLLARS | Gov Rec TOTAL FTE | Gov Rec One-Time DOLLARS | |
| | | | | | | | 0 | 0.0 | 0 | |
| | | | | | | | 0 | 0.0 | 0 | |
| Total PS | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | |
| | | | | | | | 0 | | 0 | |
| | | | | | | | 0 | | 0 | |
| | | | | | | | 0 | | 0 | |
| Total EE | 0 | | 0 | | 0 | | 0 | | 0 | |
| Program Distributions | | | | | | | 0 | | 0 | |
| Total PSD | 0 | | 0 | | 0 | | 0 | | 0 | |
| Transfers | | | | | | | 0 | | 0 | |
| Total TRF | 0 | | 0 | | 0 | | 0 | | 0 | |
| Grand Total | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | 0.0 | 0 | |

SUPPLEMENTAL NEW DECISION ITEM

| | |
|--|---|
| Department _____ | Budget Unit _____ |
| Division _____ | |
| DI Name _____ | Original FY 2010 House Bill Section, if applicable _____ |
| DI# _____ | |
| 5. PERFORMANCE MEASURES (If new decision item has an associated core, separately identify projected performance with & without additional funding.) | |
| 5a. Provide an effectiveness measure. | 5b. Provide an efficiency measure. |
| 5c. Provide the number of clients/individuals served, if applicable. | 5d. Provide a customer satisfaction measure, if available. |

SUPPLEMENTAL NEW DECISION ITEM

| | | |
|--|------------------|---|
| Department _____ | | Budget Unit _____ |
| Division _____ | | |
| DI Name _____ | DI# _____ | Original FY 2010 House Bill Section, if applicable _____ |
| 6. STRATEGIES TO ACHIEVE THE PERFORMANCE MEASUREMENT TARGETS: | | |
| | | |

PROGRAM DESCRIPTION FORM - INSTRUCTIONS

HEADER

If programs are funded through multiple core appropriations, departments may use the template shown below in the header of those programs' Program Description Forms. The template lists the various appropriations that fund the program and also lists the general revenue, federal, other, and total planned current year funding for each of those appropriations. (Such Program Description Forms may be included behind each Core Decision Item Form that partially funds the program, with that particular core's funding and the total funding clearly visible while the other core appropriations are shaded.) The example below is the Program Description Form for the Director's Office portion of the program.

| Program is found in the following core budget(s): | | | | | | | | | |
|---|-------------------|--------|--------|-----------|-------|--------|--------|---------|-----------|
| | Director's Office | SPHL | Admin | CHIME | CLPHS | EHCDP | DCH | DSSR | TOTAL |
| GR | 27,254 | 31,691 | 10,151 | 25,312 | 4,766 | 38,177 | 40,825 | | 178,176 |
| FEDERAL | | | | 1,661,511 | | | | | 1,661,511 |
| OTHER | | | | 50,000 | | | | 397,098 | 447,098 |
| TOTAL | 27,254 | 31,691 | 10,151 | 1,736,823 | 4,766 | 38,177 | 40,825 | 397,098 | 2,286,785 |

1. WHAT DOES THIS PROGRAM DO?

Departments should include a brief explanation of the program.

2. WHAT IS THE AUTHORIZATION FOR THIS PROGRAM?

Departments should include any federal or statutory authorization for the program. Include the federal program number, if applicable.

3. ARE THERE FEDERAL MATCHING REQUIREMENTS?

Departments should state whether or not the program has federal matching requirements. If there are, explain them in detail.

4. IS THIS A FEDERALLY MANDATED PROGRAM?

Departments should state whether or not the program is federally mandated. If it is, explain the mandate in detail.

5. PROVIDE ACTUAL EXPENDITURES FOR THE PRIOR THREE FISCAL YEARS AND PLANNED EXPENDITURES FOR THE CURRENT FISCAL YEAR.

Using the chart included in the form, departments should show the actual program expenditures for the prior three fiscal years and the current year planned expenditures. Departments should enter the data into cells B3 to E6 in the second worksheet of the Excel Program Description Form spreadsheet. The chart on the Program Description Form will pick up those numbers and populate the chart. In order to ensure consistency across agencies, departments should not change the chart other than adjusting the scale (this can be done by right clicking the y axis, selecting "format axis" and "scale").

For programs funded through multiple core appropriations, the chart should include the total program funding rather than the funding for just that core's portion of the program. For such programs, the

totals included in the header's table should match the planned current year expenditures in this section's chart.

6. WHAT ARE THE SOURCES OF THE "OTHER" FUNDS?

If the program is funded through other funds, departments should list the fund names and fund numbers of those funds.

7. PERFORMANCE MEASURES

Departments should include a limited number of significant, pertinent performance measures for core programs. Departments are encouraged to use charts and graphs when possible. When charts or graphs are included, the data should also be included, either in a separate table or in the chart or graph. Departments should include previously projected versus actual performance data for the previous three fiscal years, projected performance for the current fiscal year, and targeted performance for the upcoming two fiscal years. The projected level should be the amount departments said they would achieve for the specified fiscal year in that year's budget request. If the projections were based on decision items that were either not funded or only partially funded, departments may modify the projections accordingly. Footnote any such modifications. Do not modify or "update" projections to bring them into line with actual performance. The intent is to compare what happened with what departments said would happen. Comparative data (from other states, the United States, or the private sector) should be included whenever possible. The number of measures should be limited to six or fewer. Measures are broken out into four categories: effectiveness, efficiency, clients served, and customer satisfaction.

- a. Effectiveness** – Departments should include at least one measure of effectiveness. An effectiveness measure is a measure of the program's success or impact. Effectiveness measures demonstrate what a department hopes to achieve if a particular program is funded. Some examples of different types of effectiveness measures include: return on investment, reduction in risk factors, change in behavior, compliance with standards and regulations, proportion of clients or customers showing improved well-being, and success in a targeted population.
- b. Efficiency** – Departments should include at least one measure of efficiency. An efficiency measure is a measure of the ratio of outputs to inputs. Efficiency measures target how departments can produce a good or deliver a service with the least amount of expense and time and with the least number of errors. Common efficiency measures include cost per unit measures (how much did it cost to produce the product or deliver the service), cycle times (how long did it take to produce the product or deliver the service), and accuracy rates (how many units of the product or service were produced without error; with no rework required).
- c. Number of Clients/Individuals Served** – Departments should include a measure of the number of clients or individuals served, if applicable.
- d. Customer Satisfaction** – Departments should include a measure of customer satisfaction, if available.

PROGRAM DESCRIPTION

Department _____

Program Name _____

Program is found in the following core budget(s): _____

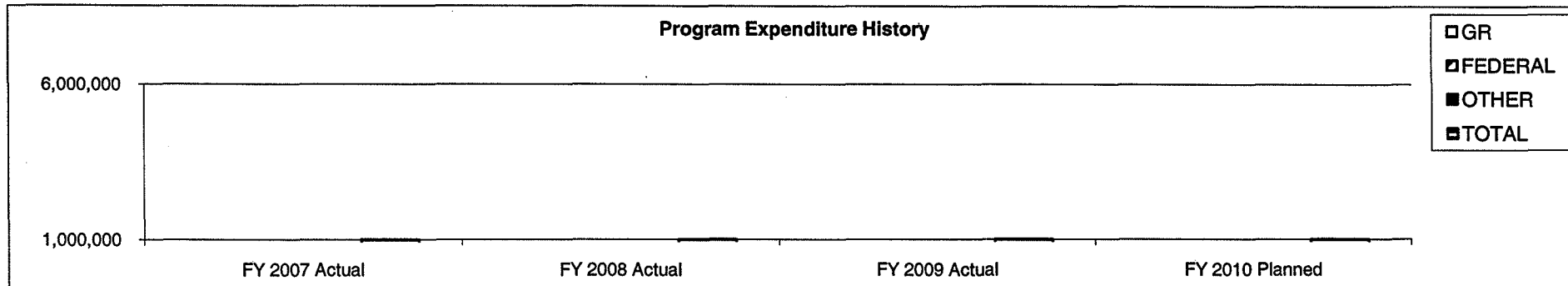
1. What does this program do?

2. What is the authorization for this program, i.e., federal or state statute, etc.? (Include the federal program number, if applicable.)

3. Are there federal matching requirements? If yes, please explain.

4. Is this a federally mandated program? If yes, please explain.

5. Provide actual expenditures for the prior three fiscal years and planned expenditures for the current fiscal year.



6. What are the sources of the "Other " funds?

PROGRAM DESCRIPTION

Department _____

Program Name _____

Program is found in the following core budget(s): _____

7a. Provide an effectiveness measure.

7b. Provide an efficiency measure.

7c. Provide the number of clients/individuals served, if applicable.

7d. Provide a customer satisfaction measure, if available.

STATE AUDITOR'S REPORTS, OVERSIGHT EVALUATIONS AND MO SUNSET ACT REPORTS

Section 33.270 RSMo. requires that budget submissions include information on the most recent reports done by the State Auditor, evaluations done by the Oversight Division of the Committee on Legislative Research, and Missouri Sunset Act reports. Include reports released over the past three years. Agencies must complete the attached form for applicable programs.

1. Program Name – List the name of the program or the division.
 2. Type of Report – Indicate if the report is an Audit Report, Oversight Evaluation or a Sunset Act Report.
 3. Date Issued –The date the report was issued.
 4. Website – The website address where the report can be located.
-

Sections 23.250 to 23.298 RSMo. require that new programs created after August, 2003 must sunset within six years of their creation and must be reauthorized by the General Assembly. The Committee on Legislative Research is charged with reviewing programs. Complete one form listing all the agency programs subject to the Missouri Sunset Act.

1. Program– List the name of the program.
2. Statutes – Indicate the statutes that establish the program, including sunset language.
3. Sunset Date–The month and year the program will sunset without General Assembly action.
4. Review Status – Indicate if public hearings and/or reviews have occurred or are scheduled.

State Auditor's Reports and Oversight Evaluations

| Program or Division Name | Type of Report | Date Issued | Website |
|--------------------------|----------------|-------------|---------|
| | | | |
| | | | |
| | | | |
| | | | |

Programs Subject to Missouri Sunset Act

| Program | Statutes Establishing | Sunset Date | Review Status |
|---------|-----------------------|-------------|---------------|
| | | | |
| | | | |
| | | | |
| | | | |

PERSONAL SERVICE AND EXPENSE AND EQUIPMENT FLEXIBILITY

Flexibility is very helpful in achieving the results desired by the Governor, the General Assembly, and Missouri citizens. The General Assembly approved flexibility between personal service and expense and equipment, as well as flexibility between divisions in the Fiscal Year 2010 budget. Some of this flexibility was consistent with prior years, but enhanced flexibility, such as flexibility between divisions, was also approved. The enhanced flexibility in the Fiscal Year 2010 budget was approved by the General Assembly with the understanding that it would be for one year only and the administration would NOT request the enhanced flexibility in Fiscal Year 2011. Agencies should reallocate funding between personal service, expense and equipment and divisions to reflect actual spending plans. Agencies interested in retaining the enhanced flexibility or increased flexibility should work closely with Budget and Planning to develop clearly articulated rationale and justification for this request. Given the understanding with the General Assembly that the enhanced flexibility would be for one year only; requests from the administration for continuation of that flexibility will be very limited, if any. Agencies should use the Excel form and process described below for requesting budget flexibility. Please also provide to Budget and Planning a comprehensive list of all flexibility requests with your October 1 budget submission (electronic is acceptable).

Flexibility must be requested each year, even if approved in the prior year. Therefore, agencies must complete the Flexibility Request Form to justify and seek approval to continue any flexibility that was received for Fiscal Year 2010 and to request any new flexibility. Separate appropriation numbers will be assigned to personal service appropriations and to expense and equipment appropriations in case the flexibility is not approved. If the flexibility is approved, agencies may transfer authority between the appropriations upon approval from the Division of Budget and Planning. For example, if 20 percent flexibility is allowed between personal services and expense and equipment, up to 20 percent of the personal service appropriation may be transferred and used for expense and equipment. Or, up to 20 percent of the expense and equipment appropriation may be transferred and used for personal services. Agencies should reallocate funds between existing personal service appropriations and expense and equipment appropriations to reflect anticipated Fiscal Year 2011 expenditures in case flexibility for the two appropriations is not approved.

Documentation and Presentation Requirements

1. Agencies must complete the Flexibility Request Form to document the request and provide justification. The Flexibility Request Form should be placed behind the associated Core Decision Form in the agency's budget submission.
2. Agencies must publicly present the request to the House Appropriations Committee, House Budget Committee, and Senate Appropriations Committee as part of their budget presentation.
3. The House Budget Committee and Senate Appropriations Committee must approve any request directing staff to write appropriations bills with flexibility.
4. If flexibility is approved, agencies are required to submit a quarterly report to the Chair of the Budget Committee, the Chair of the appropriate House Appropriations Committee, the Chair of the Senate Appropriations Committee, and their Budget and Planning analyst on how the flexibility has been used during the quarter. The quarterly reports are to be submitted no later than 15 calendar days after the close of the given quarter even if the agency has not used any flexibility during that quarter.
5. Flexibility decisions are for a single appropriation year. Extensions may be approved on a year by year basis with proper justification and approval of the General Assembly.

Note: As departments are also asked to submit a list of all estimated or "E" appropriations, some departments find it simpler to report both "E" and flexibility reports on one form. An example of such a form follows.

FLEXIBILITY REQUEST FORM

| | | |
|---|---|---|
| BUDGET UNIT NUMBER: | DEPARTMENT: | |
| BUDGET UNIT NAME: | DIVISION: | |
| 1. Provide the amount by fund of personal service flexibility and the amount by fund of expense and equipment flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed. If flexibility is being requested among divisions, provide the amount by fund of flexibility you are requesting in dollar and percentage terms and explain why the flexibility is needed. | | |
| DEPARTMENT REQUEST | | |
| | | |
| 2. Estimate how much flexibility will be used for the budget year. How much flexibility was used in the Prior Year Budget and the Current Year Budget? Please specify the amount. | | |
| PRIOR YEAR ACTUAL AMOUNT OF FLEXIBILITY USED | CURRENT YEAR ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED | BUDGET REQUEST ESTIMATED AMOUNT OF FLEXIBILITY THAT WILL BE USED |
| | | |
| 3. Please explain how flexibility was used in the prior and/or current years. | | |
| PRIOR YEAR EXPLAIN ACTUAL USE | CURRENT YEAR EXPLAIN PLANNED USE | |
| | | |

FY 2011 Estimated Appropriations and Flexibility Requests

| DEPARTMENT | | | | | | | | | |
|------------|--------|-------------------------------|------|------|-------------|-------------------|--------------------|-------------|--------------------|
| | | | | | | ESTIMATED APPROPS | | FLEXIBILITY | |
| HB | Approp | APPROP NAME | FUND | FUND | FY 10 AMT | FY 10 | FY 11 Requested | FY 10 | FY 11 Requested |
| 02.005 | 0537 | DIV OF GENERAL ADMIN PS-0101 | 0101 | GR | \$1,965,162 | | | 25% | 25% |
| 02.005 | 2294 | DIV OF GENERAL ADMIN E&E-0101 | 0101 | GR | \$57,706 | | | 25% | 25% |
| 02.005 | 0538 | DIV OF GENERAL ADMIN PS-0105 | 0105 | FED | \$993,940 | | | 25% | 25% |
| 02.005 | 2296 | DIV OF GENERAL ADMIN E&E-0105 | 0105 | FED | \$698,699 | | E | 25% | 25% |
| 02.005 | 4573 | DESE-FEDERAL STIMULUS-0934 | 0934 | FED | \$0 | E | E | | |

INFORMATION TECHNOLOGY DECISION ITEMS

Departments and agencies that are a part of the Information Technology consolidation must work with the Information Technology Services Division (ITSD) in the Office of Administration. Requests for new funding may only come from that Division. Minor information technology expenditures requested in association with an agency's other requests may stay in the Department's budget for Fiscal Year 2011. Ongoing funds that receive final approval will be transferred to the Information Technology Services Division in Fiscal Year 2012. Any ongoing funds received in Fiscal Year 2010 for IT-related expenditures should be transferred out, and will be transferred in by ITSD in Fiscal Year 2011.

Agencies not part of the statewide consolidation that are considering requests for new projects are required to submit information to ITSD by September 1. This will allow ITSD to verify that the state architecture standards are met. If you have questions about whether your decision item qualifies for this process please contact Bill Bryan (526-7746). For decision items submitted to ITSD, the agencies must have a Missouri certified project manager that will be assigned to manage the project, or include costs to pay for contracting for a certified project manager. Agencies must also include language in their request addressing how the project will be developed in compliance with the State's enterprise architecture as administered by ITSD. In addition, departments should submit a risk management plan to ITSD. ITSD may request additional information, if needed, to fully assess the project concept and its implications.

ITSD is responsible for continuing project risk assessment/oversight on all large information technology projects. Agencies must include in their budget requests for such large projects a four percent assessment to pay for the Oversight Program costs using the Missouri Project Oversight Program methodology. Contact Bill Bryan or Arlan Holmes (751-1537) if you have any questions about the program or the assessment.

Please submit an electronic copy of all information technology new decision item requests to Budget and Planning.

VEHICLE REQUEST INSTRUCTIONS

Section 37.450 RSMo. establishes the Fleet Management Program with the purpose of improving fleet management practices of the state. The Fleet Management Program administers the state's vehicle fleet, pre-approves passenger vehicle purchases, and monitors agency compliance with the State Vehicle Policy. This process ensures vehicles under the control of the State are acquired, assigned, used, replaced, and maintained in the most efficient and effective manner to conduct state business. If you have any questions regarding the Fleet Management Program, please contact the State Fleet Manager, Cindy Dixon, at cindy.dixon@oa.mo.gov.

In addition to the New Decision Item Form, the attached New Vehicle Request Form must be completed for any vehicle requests. The New Vehicle Request Form must be submitted electronically to Budget and Planning and the State Fleet Manager.

Requests for sedans should assume cost estimates for a four door mid-size sedan unless specific justification is provided for some other class of sedan. Requests for pickup trucks should assume a ½ ton pickup unless additional justification is provided. Requests for SUVs must include additional justification as to why the SUV is necessary as opposed to another, less costly, more fuel efficient vehicle classification.

The Vehicle Request form is available on Budget and Planning's web site (<http://www.oa.mo.gov/bp/index.htm>), and an electronic copy of the form will be forwarded. Please contact Pamela McQuary (751-2345), in the Division of Budget and Planning, if you do not receive the electronic copy. The first worksheet on the form is for vehicles as an expansion to the fleet and the second worksheet is for replacement vehicles. The third worksheet contains information about vehicle categories that may be useful.

Requests for new or replacement vehicles should be made using agency specific new decision item numbers. Agency vehicle requests may be aggregated as department-wide requests.

Please submit an electronic copy of all vehicle (replacement and additions to the fleet) new decision item requests to Budget and Planning.

DEPARTMENT BUDGET REQUEST FOR EXPANSION VEHICLE

| | |
|--------------------|-------------|
| Department | |
| Division | |
| Fiscal Year | 2011 |

Instructions

- 1.) Include one row of data below for each vehicle requested.
- 2.) Email to OA/Budget & Planning
- 3.) Email to State Fleet Manager at cindy.dixon@oa.mo.gov

| Fund Name | # Vehicles | Fund # | Amount |
|-----------------|------------|--------|--------|
| General Revenue | | | \$0 |
| Federal | | | \$0 |
| Other | | | \$0 |
| Total | 0 | | \$0 |

[illegible]

| | |
|--------------------|-------------|
| Department | |
| Division | |
| Fiscal Year | 2011 |

- 1.) Include one row of data below for each vehicle requested.
- 2.) Email to OA/Budget & Planning
- 3.) Email to State Fleet Manager at cindy.dixon@oa.mo.gov

| Fund Name | # Vehicles | Fund # | Amount |
|-----------------|------------|--------|--------|
| General Revenue | | | \$0 |
| Federal | | | \$0 |
| Other | | | \$0 |
| Total | 0 | | \$0 |

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| Category | Sedan Subcategory | Patrol Car Subcategory | Van Subcategory | Light Duty Truck | SUV Subcategory |
|-------------------|------------------------------|-----------------------------------|------------------------|---------------------------------|----------------------------|
| Sedan | Compact | Crown Victoria | Minivan (7 pax) | Compact 4x2 Reg Cab | Mid, 4x4 |
| Patrol Car | Mid | Impala | Cargo minivan | Compact 4x2 Ext Cab | Full, 4x4 |
| Van | Full | Tahoe | 12 Pax | Compact 4x4 Reg Cab | Hybrid, 4x4 |
| SUV | | Charger | 15 Pax | Compact 4x4 Ext Cab | |
| Light Duty Truck | | Magnum | | 1/2 ton 4x2, Reg Cab | |
| Medium Duty Truck | | | | 1/2 ton, 4x2, Ext Cab | |
| Heavy Duty Truck | | | | 1/2 ton, 4x4, Reg Cab | |
| | | | | 1/2 ton, 4x4, Ext Cab | |
| | | | | 1/2 ton 4x2, Reg Cab, Alt Fuel | |
| | | | | 1/2 ton, 4x2, Ext Cab, Alt Fuel | |
| | | | | 1/2 ton, 4x4 Reg Cab, Alt Fuel | |
| | | | | 1/2 ton, 4x4 Ext Cab, Alt Fuel | |
| | | | | 3/4 ton, 4x2, Reg Cab | |
| | | | | 3/4 ton, 4x2, Ext Cab | |
| | | | | 3/4 ton, 4x4 Reg Cab | |
| | | | | 3/4 ton, 4x4 Ext Cab | |

FUEL INFLATION REQUEST GUIDELINES

1. Supplemental requests

Departments may elect to make a single request for fuel needs, department-wide. Use the standard supplemental form and refer to instructions, above.

2. FY 2011 fuel inflation requests

Fuel inflation requests should be categorized as cost to continue. Expansion of a program or activities that will result in additional fuel consumption should be requested using a standard new decision item number. Fuel inflation requests may be aggregated as a department-wide request.

3. Explanation of requests

Under section 4, departments should indicate the gallons of fuel used during Fiscal Year 2009, and the amount paid. If possible, provide this information by fuel type (i.e. diesel, regular motor fuel, E85 fuel). FY 2011 requests should also separately indicate any anticipated increase in consumption attributable to new staff and/or vehicles added in FY 2010. Section 6 should contain, to the extent available, information about: fuel efficiency averages (miles per gallon) by vehicle type; annual fleet fuel consumption (by fuel type, if available); annual fleet miles traveled; and average miles traveled per specific function (e.g. site visit). Under section 7, indicate what steps are being taken, considered, or planned to reduce fuel consumption.

4. Comprehensive list of fuel requests

Agencies with fuel inflation requests in more than one division/or budget unit should also complete the Fiscal Year 2011 Fuel Inflation Request. The form should be submitted electronically to Budget and Planning.

| FY 2011 Fuel Request | | | | | | | | | | | | |
|----------------------|------------------|------------------|---------------|------------------|------------------|---------------|--------------------------------|--------------------------------|---------------|------------------------------|-------------------------------|---------------|
| | | | | | | | | | | | | |
| Division | FY 08 expd \$ | FY 08 gallons | avg. cost/gal | FY 09 expd \$ | FY 09 gallons | avg. cost/gal | FY 2010 expd \$ estimate | FY 2010 Gallons estimate | avg. cost/gal | FY 2011 expd \$ requested | FY 2011 Gallon estimate | avg. cost/gal |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| | 0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | \$0 | 0 | #DIV/0! | 0 | 0 | #DIV/0! |
| TOTAL | 0 | 0 | | 0 | 0 | | 0 | 0 | | 0 | 0 | |

EXPENSE AND EQUIPMENT GUIDELINES

Suggested Standardized Budget Factors

The following information may be useful as you prepare expense and equipment requests. The table "Expense and Equipment Guidelines for New Staff" identifies the unit cost of expense and equipment items often associated with requests for new staff positions. The other table provides cost estimates for a variety of equipment items. These guidelines are not mandated caps, since agencies may have unique needs, nor are they entitlements. As with all items, requests for expense and equipment funding must be justified on a case-by-case basis.

Expense and Equipment Guidelines for New Staff

| | Regular | Systems Furniture |
|---------------------------------------|----------------|----------------------|
| Desk | \$497 | |
| Chair | \$379 | \$379 |
| Side chair (1) | \$139 | \$139 |
| Systems Furniture | | \$3,838 |
| File Cabinet (1 four drawer) | \$555 | |
| Calculator | \$36 | \$36 |
| Desktop Computer with 19 inch Monitor | \$671 | \$671 |
| subtotal one-times | \$2,277 | \$5,725 |
| Office Supplies | \$318 | \$318 |
| Total | \$2,595 | \$6,043 |

Telecommunications Relocations

| | |
|--|-------------------|
| PBX (wiring/phone not included) | \$200 per station |
| Key system (wiring/phone not included) | \$175 per station |
| Single line system (wiring/phone not included) | \$60 per station |
| Voice/data wiring (twisted four pair cable) | \$425 per station |

Additional Guidelines

| | |
|---|------------------------|
| Physical move costs of FTE (tele-communications relocations not included) | \$300 per FTE |
| Janitorial/Trash | \$1.25 per square foot |
| Utilities | \$1.72 per square foot |

Equipment Guidelines

Vocational Enterprises System Furniture

MVE Systems Furniture Estimate

8' x 8' cubical

\$3,838

Includes: work surface, overhead organizer,
task light and two drawer file (MVE)

Vehicle Estimates (Model Year 2010):

These are cost estimates for 2010 model vehicles which the State currently has on contract.

Passenger Cars:

| Make | Model | Estimated 2010 Price |
|-----------|--|----------------------|
| Chevrolet | Cobalt (Compact, 4-Door Sedan) | \$14,233 |
| Dodge | Avenger (Mid-Size, 4-Door Sedan, Alternative Fuel) | \$17,074 |
| Chevrolet | Impala (Full-Size, 4-Door Sedan, Alternative Fuel) | \$17,017 |
| Chevrolet | Malibu Hybrid (Mid-Size, 4-Door Sedan, Hybrid) | \$23,711 |

Passenger Vans:

| Make | Model | Estimated 2010 Price |
|-------|----------------------------|----------------------|
| Dodge | Grand Caravan – Passenger | \$20,593 |
| Dodge | Grand Caravan – Cargo | \$19,210 |
| Ford | Express 15 Passenger Van | \$21,191 |
| Ford | Econoline 12 Passenger Van | \$20,224 |
| Ford | Econoline – Cargo Van | \$16,826 |

Light Duty Trucks and Sport Utility Vehicles:

| Make | Model | Estimated 2008 Price |
|-----------|---|----------------------|
| Chevrolet | Colorado (Compact Truck, 4x2, Regular Cab) | \$12,886 |
| Chevrolet | Colorado (Compact Truck, 4x2, Extended Cab) | \$14,615 |
| Chevrolet | Colorado (Compact Truck, 4x4, Regular Cab) | \$16,896 |
| Chevrolet | Colorado (Compact Truck, 4x4, Extended Cab) | \$17,654 |
| Dodge | Dakota Flex Fuel (Mid-size Truck, 4x4, Extended Cab) | \$18,693 |
| Chevrolet | Silverado 1500 (1/2 Ton, 4x2, Regular Cab) | \$15,206 |
| Chevrolet | Silverado 1500 (1/2 Ton, 4x2, Extended Cab) | \$17,290 |
| Chevrolet | Silverado 1500 (1/2 Ton, 4x4, Regular Cab) | \$17,112 |
| Chevrolet | Silverado 1500 (1/2 Ton, 4x4, Extended Cab) | \$19,092 |
| Chevrolet | Silverado 1500 (1/2 Ton, 4x2, Regular Cab, Alternative Fuel) | \$16,230 |
| Chevrolet | Silverado 1500 Flex Fuel (1/2 Ton, 4x2, Extended Cab, Alternative Fuel) | \$17,849 |
| Chevrolet | Silverado Flex Fuel (1/2 Ton, 4x4, Standard Cab, Alternative Fuel) | \$17,778 |
| Chevrolet | Silverado 1500 Flex Fuel (1/2 Ton 4x4, Extended Cab, Alternative Fuel) | \$19,663 |
| Dodge | Ram 2500 (3/4 Ton, 4x2, Regular Cab) | \$16,341 |
| Ford | F-250 (3/4 Ton, 4x2, Extended Cab) | \$18,801 |
| Ford | F-250 (3/4 Ton, 4x4, Regular Cab) | \$19,521 |
| Ford | F-250 (3/4 Ton 4x4 Extended Cab) | \$21,999 |
| Chevrolet | HHR (Sport Utility/Crossover, Front Wheel Drive, Alternative Fuel) | \$15,135 |
| Jeep | Patriot (Sport Utility Vehicle, 4x4) | \$16,848 |
| Ford | Escape (Sport Utility Vehicle, 4x4) | \$19,546 |
| Jeep | Liberty (Sport Utility Vehicle 4x4) | \$20,617 |
| Ford | Escape Hybrid (Hybrid Sport Utility Vehicle, 4x4) | \$31,285 |

Patrol Cars:

| Make | Model | Estimated 2008 Price |
|-----------|----------------|----------------------|
| Ford | Crown Victoria | \$25,222 |
| Chevrolet | Impala | \$18,993 |
| Chevrolet | Tahoe | \$23,856 |
| Dodge | Charger | \$23,385 |

Desktop Computers:

- \$479 Intel Core 2 Duo Processor, 1GB DDR2 Dual Channel Memory, 80GB Hard Drive, Microsoft Windows Vista Business, DVD-ROM Drive, Sound Card & Internal Speaker, Integrated 10/100/1000 Ethernet Onboard NIC, No Monitor, 3 yr. Next Business Day On-Site Warranty
- \$543 Intel Core 2 Duo Processor, 2GB DDR Dual Channel Memory, 160GB Hard Drive, Microsoft Windows Vista Business, DVD-CDRW Combo Drive, Sound Card & Internal Speaker, Integrated 10/100/1000 Ethernet Onboard NIC, No Monitor, 3 yr. Next Business Day On-Site Warranty
- \$128 19" LCD Widescreen Flat-Panel Monitor Purchased With System, With Non-Height Adjustable Stand

Laptop Computers:

- \$1,184 Tablet PC: Intel Core Duo Processor, 2GB DDR2 Memory, 80GB Hard Drive, Microsoft Windows Vista Business, 12" Display, Video Card, 56k Integrated Modem, Integrated 10/100 Ethernet NIC, Integrated Wireless Link, 3 yr. Next Business Day On-Site Warranty.
- \$1,056 Mobile Notebook: Intel Core Duo Processor, 2GB DDR2 Memory, 80GB Hard Drive, Microsoft Windows Vista Business, 12" Display, Video Card, 56k Integrated Modem, Integrated 10/100 Ethernet NIC, Integrated Wireless Link, 3 yr. Next Business Day On-Site Warranty.
- \$1,020 Intel Core 2 Duo Processor, 2GB DDR2 Memory, 160GB Hard Drive, Microsoft Windows Vista Business, 15" Display, DVD/CD-ROM Combo Drive, Video Card, 56k Integrated Modem, Integrated 10/100/1000 Ethernet NIC, Integrated Wireless Link, 3 yr. Next Business Day On-Site Warranty.
- \$1,188 Intel Core 2 Duo Processor, 2GB DDR2 Memory, 160GB Hard Drive, Microsoft Windows Vista Business, 17" Display, DVD/CD-RW Combo Drive, Video Card, 56k Integrated Modem, Integrated 10/100/1000 Ethernet NIC, Integrated Wireless Link, 3 yr. Next Business Day On-Site Warranty.

STATEWIDE REAL ESTATE INSTRUCTIONS

The Statewide Real Estate budget instructions are detailed below. Statewide Real Estate is an annual budget. The development of a six-year space plan will continue. Regional rental rates will continue to be used for budgeting purposes for New Decision Items based upon Fiscal Year 2010 rates. The Division of Facilities Management, Design and Construction (DFMDC) will largely develop the real estate budget, except for the items detailed below as still being an agency responsibility (see # 2 below). DFMDC staff will complete all BRASS entry.

ITEMS OF SIGNIFICANCE

1. Annual Budget – Real estate funds will be appropriated on an annual basis. All requests submitted in October 2009 will include necessary funding for department real estate requirements for Fiscal Year 2011. DFMDC already has or soon will provide each department with a list of Fiscal Year 2011 real estate leases.
2. Deadlines – The deadlines below indicate when information is due to DFMDC. The Statewide real estate budget is due to Budget and Planning by October 1st as required by state statute. DFMDC has been working with agencies to develop the Fiscal Year 2011 budget. Your agency's budget must be finalized and submitted to Robin Rayl in DFMDC by September 1st.

| ITEM | RESPONSIBLE FOR FORM PREPARATION | RESPONSIBLE FOR BRASS ENTRY | DEADLINES |
|---|-------------------------------------|--------------------------------|---|
| 1. Cores & Expiring Leases | DFMDC | DFMDC | September 1 st |
| 2. FY09 New FTE and related systems furniture | DFMDC | B&P | December or as necessary |
| 3. Systems Furniture | DFMDC | DFMDC | September 1 st |
| 4. Other Decision Items | Department | DFMDC | September 1 st |
| 5. Transfers | | | |
| In and out of operating budgets | Department | Department | September 1 st (in coordination with DFMDC) |
| In and out of HB 13 | DFMDC | DFMDC | September 1 st (in coordination with Departments) |

3. Six-Year Plan – The Division of Facilities Management, Design and Construction is charged with developing an ongoing office space planning process (format is attached). Agencies need to provide long-term space needs to DFMDC. To ensure that all funding requirements are adequately foreseen, each department is to submit a six-year plan, which must include the following:

- Program elimination/downsizing/co-location by location for each of the fiscal years of the six year plan; given recent budget trends, there have been substantial FTE reductions across state government. Agencies need to be prepared to consider co-locations with other agencies, relocations and combinations of existing staff within owned and leased space and be able to communicate these future space needs/ideas to the Division of Facilities Management, Design and Construction;
- Significant changes in program operations that could potentially affect use of the facility and;
- Program expansion/new FTE requirements by location for each fiscal year of the six-year plan.

4. Core and New Decision Item Forms – The Division of Facilities Management, Design and Construction will prepare and submit the core and new decision item forms for all core, expiring lease, new FTE, utilities/janitorial costs, and systems furniture requests. Agencies are responsible for development of the new decision item form for any other new decision items.

“Other Decision Items” include items that do not fall under expiring leases, new FTE or systems furniture categories (e.g. special-purpose facilities, or more space without a corresponding increase in FTE). Multiple items should not be requested using the same new decision item form. All “Other Decision Item” requests should be submitted on separate new decision item forms. As noted above, agencies must submit this information to the Division of Facilities Management, Design and Construction by September 1st.

Agencies are responsible for reviewing each real estate location, and verifying the funding source(s) and split(s). If reallocations are needed, please submit any changes to Robin Rayl in the DFMD.

RANKINGS

House Bill 13 leasing decision items for Fiscal Year 2011 will fall into one of the following categories.

- 001 Core;
- 002 Expiring Leases;
- 003 New FTE;
- 004 Systems Furniture;
- 005 Other New Decision Items

If you have any questions about the real estate budget instructions or process please contact Robin Rayl (751-6839) or Lisa Cavender (751-7029) in the Division of Facilities Management, Design and Construction.

5. BRASS Data Entry - With the exception of transfers in and out of operating budgets, all BRASS work will be done by the Division of Facilities Management, Design and Construction. Hard copies of requests are not considered final until all information is entered into BRASS.
6. Regional Rental Rates – For budgeting purposes the following regional rates will be used for new decision items: Metro, \$13.50; Out-state, \$9.25; Large City, \$10.25; or St. Louis County, \$15.00.
7. Janitorial & Utility Rates – For budgeting purposes the following rates will be used for new decision items for janitorial, \$1.25 per square foot, and utilities, \$1.72 per square foot.
8. Lease Actions For Existing Contracts – The Division of Facilities Management, Design and Construction is recommending lease extensions at most locations. If an agency requests a bid, written justification for the bid, including a space analysis, must be submitted to the Division of Facilities Management, Design and Construction.
9. New FTE – Any need for additional leased space for new staff will be evaluated jointly by the Divisions of Facilities Management, Design and Construction and Budget and Planning. Funding for space for new FTE will be requested only if OA verifies that space does not exist to house the new staff in existing leased locations or state owned facilities. Should a need for additional new leased space exist based solely on the recommendation of new FTE for your department, the Division of Budget and Planning will request sufficient funding in the real estate budget. Your department must submit a space analysis that supports the need for additional space. Of course, should new FTE be recommended for your department, they should be housed, when possible, in a state-owned building before requesting leased space.
10. Systems Furniture – If systems furniture is required for new FTE, funding will be requested in House Bill 13 in the same manner as detailed in #9, above. The need for systems furniture will

be evaluated jointly by the Divisions of Facilities Management, Design and Construction and Budget and Planning. Systems furniture will be requested for an existing lease or new lease action only in special circumstances in which cost savings are evident.

STATEWIDE LEASING - SIX YEAR PLANNING DOCUMENT

AGENCY:

ORGANIZATION:

| <u>Lease #</u> | <u>Facility Location</u> <u>(City/Address)</u> | <u>FTE</u> <u>2010</u> | <u>FTE</u> <u>2011</u> | <u>FTE</u> <u>2012</u> | <u>FTE</u> <u>2013</u> | <u>FTE</u> <u>2014</u> | <u>FTE</u> <u>2015</u> | <u>Proposed Changes in</u> <u>Program Delivery</u> | <u>Comments</u> |
|----------------|---|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---------------------------|---|-----------------|
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CAPITAL IMPROVEMENT KEY DATES

Agencies (excluding Higher Education)

1. July 15-August 15--FMDC organizes and prioritizes packaged requests and meets with agencies for review.
2. August 15- September 15-- agencies review packaged request reports, assign department priorities and send their responses back to the CI Planning Unit.
3. September 15 -October 1--FMDC personnel perform final reviews of requests with input from agency personnel and then perform budget analysis for inclusion in FMDC's recommendations to Budget & Planning.
4. October 1-15—FMDC staff evaluate budget requests prior to submission to Budget & Planning.
5. October 15—FMDC submits recommendation for six-year plan to Budget & Planning.

Higher Education

1. July 15—each institution submits two hard copies and an electronic copy to CBHE. CBHE compiles requests into a single database and forwards to FMDC and Budget and Planning.
2. July 15-October 1--CBHE reviews, organizes and prioritizes request and sends recommendations to the CI Planning Unit.
3. October 1-15—FMDC staff evaluate budget recommendations and analyze for inclusion in CI recommendations submitted to Budget and Planning.
4. October 15—FMDC submits recommendation for six-year plan to Budget & Planning.

Fund Financial Summary

General Information

Sections 33.240 and 33.250 RSMo require that revenue and expenditures for each fund for each year be detailed. The form is set up in multiple excel sheets. Departments will enter most data into the sheet titled "data". This sheet will allow you to enter information at the appropriation number and revenue source level. The sheet titled "form" is a summary sheet and is linked to the "data" sheet. You will not need to reenter data. It will be typed in one sheet or the other, not both. Only the "form" sheet will be printed and submitted. The entire file should be emailed to your Budget and Planning, House, and Senate analysts and to OA Accounting (OACAFR@oa.mo.gov). Departments are asked to provide information about their budget year request if they are requesting money from a fund that another agency administers. This does not apply to funds that OA administers, such as general revenue.

A blank Fund Financial Summary Excel form and an example are available on Budget and Planning's web site (<http://www.oa.mo.gov/bp/index.htm>), and an electronic copy of the form will be forwarded. Please contact Pamela McQuary (751-2345), in the Division of Budget and Planning, if you do not receive the electronic copy.

Detailed Instructions for the Data Sheet

Prior Year (Fiscal Year 2009)

Reconcile to Reports (1)

Reconciliation to the June 30 Cash Balance – **OPTIONAL**

1. **June 30 Cash Balance** - enter the reported June 30th cash balance for FY 2008 using either the OFN17R1M (Monthly Fund Cash Activity Report) or the F100 (Balance Sheet Report) in MOBIUS.
2. **Lapse Period Spending** - enter lapse period spending. See data warehouse instructions under "Appropriations" below.
3. **Misc Payables** - enter any miscellaneous payables. See Misc Payables under Fund Operations below for details.
4. **Other Adjustments** – enter any other adjustments as needed.
5. **Beginning Cash Balance** – this is a formula based upon the information entered above.

Fund Operations

1. **Ending Lapse Period Cash Balance** - enter the cash balance after the lapse period. The F100 report in MOBIUS will contain the necessary information. Select the lapse period ending F100 report for FY 2008 for the applicable fund (7/31/2008 12:00:00 PM).
2. **Misc Payables** - enter the amount of any miscellaneous payables from the Inception to Date column. See the Liabilities, Reserves and Fund Balances section of the F100 report. These payables are for expenditures that posted to an appropriation but the cash was not paid out until the next fiscal year.
3. **Other Adjustments** - enter the amount of any other adjustments as needed.
4. **Beginning Cash Balance** – this is a formula based upon the information entered above.

Receipts

1. **Prior Year Actual** - enter actual receipts by revenue source code. For some funds, there may be a more descriptive code used in SAM II for explaining the type of revenue. In those cases, departments may group revenue by something other than revenue source code. If a code other than revenue source code is used, the name will need to be modified.
2. **Transfer and Transfer Name** – enter the actual amount received from appropriated transfers by appropriation number.

Below are instructions to obtain actual receipts and transfers in from a data warehouse query:

1. Select the Financial Data Warehouse
 2. Go to Revenues/Receivables
 3. Choose View Reports
 4. Choose Standard Reports
 5. Choose Budgetary Basis Revenue by Accounting Distribution
 6. Select the following data:
 - Budget Fiscal Year - ALL
 - Fiscal Year – 2009
 - Fiscal Month – ALL
 - Select the applicable fund number
 - Group By Revenue Source
 - Display Option 8 –Sum of options 1, 2, 3, 4, 5, and 6 excluding Deferred Revenues.In addition to receipts, this option includes transfers into the fund.
3. **Total Receipts** – this is a formula adding receipts plus transfers.
 4. **Total Resources Available** – this is a formula adding beginning cash balance and total receipts.

Appropriations

1. **Prior Year Approp** – enter the prior year appropriated amounts by appropriation number under each of the applicable sections: Operating Approps and Reapprops; Transfer Approps & Reapprops in Operating Budget; and CI Approps, Reapprops & Transfers.

Biennial appropriations require adjustments depending on if the prior year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the prior year is an even fiscal year (1st year of biennium), enter the amount appropriated for the biennium. Step 3 explains the adjustment necessary for the biennial appropriation during the first year of the biennium. For a biennial appropriation and the prior year is an odd fiscal year (2nd year of biennium), calculate the difference between the amount appropriated for the biennium minus any spending from the first year of the biennium to determine the amount to enter into this column.

2. **Prior Year Actual** – enter the prior year actual spending by appropriation number under each of the applicable sections: Operating Approps and Reapprops; Transfer Approps & Reapprops in Operating Budget; and CI Approps, Reapprops & Transfers.
3. **Prior Year Biennial/Reapprop Adjustments** – Biennial appropriations require adjustments depending on if the prior year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the prior year is an even fiscal year (1st year of biennium), enter the following formula: the Prior Year Actual column minus the Prior Year Approp column. This is necessary to adjust the biennial appropriation amount for the first year of the biennial. For a biennial appropriation and the prior year is an odd fiscal year (2nd year of biennium), no adjustment is necessary unless the biennial appropriation is reappropriated. If the biennial appropriation is reappropriated, enter the amount that was reappropriated as a negative number.

4. **Prior Year Adjusted Approp** – this is a formula adding the Prior Year Approp column plus the Prior Year Biennial/Reapprop Adjustments column.

Below are instructions to obtain appropriation amounts and expenditures from a data warehouse query:

1. Select the Financial Data Warehouse
2. Go to Appropriations
3. Choose Create Reports
4. Select the following data:
Budget Fiscal Year – 2009 (for biennial appropriations, you will also need to run the query using 2008 to account for any appropriation adjustments).
Fiscal Year – 2009 (users will need to also run the query using ALL to make sure lapse period documents posted correctly in the data warehouse.)
Select the applicable fund number
Group by House Bill, Appropriation, and Multi-Year Indicator
Display Options: Current Appropriation, Transfer In, Transfer Out, Expended YTD, and Code Descriptions

Note: If you are trying to reconcile to the June 30th Cash Balance report and need lapse period spending, select Budget Fiscal Year - 2008, Fiscal Year – 2008 and also "Expended Monthly" under display options.

Budget Balance - this is a formula based upon total resources available minus total appropriations.

Adjustments

1. **Unexpended Appropriation** – for prior year appropriations, this is formula based upon total appropriated amount minus the total actual spending. Nothing needs to be entered in the prior year actual column.
2. **Other Adjustments** – enter any other adjustments as needed.

Ending Cash Balance – this is a formula based upon budget balance plus unexpended appropriation. This amount carries forward to the next fiscal year.

Fund Obligations

1. **Ending Cash Balance** – this is equal to the ending cash balance from the above section.
2. **Outstanding Projects** - enter the amount of unappropriated obligations against the fund. For example, if a local wastewater construction project has been approved, but will not use current appropriation authority, enter that amount here. There are very few agencies that have any such obligations and need to complete this information.
3. **Cash Flow Needs** - since many funds do not receive new revenue before payments must be made, the agency should estimate the amount of the cash balance that will be needed for cash flow purposes.
4. **Unobligated Cash Balance** – this is a formula based upon the information entered above.

Current Year (Fiscal Year 2010)

Reconcile to Reports (2)

Reconciliation to June 30 Cash Balance – **OPTIONAL**

1. **June 30 Cash Balance** - enter the reported June 30th cash balance for FY 2009 using either the OFN17R1M (Monthly Fund Cash Activity Report) or the F100 (Balance Sheet Report) in MOBIUS.
2. **Lapse Period Spending** - enter lapse period spending. See data warehouse instructions under "Appropriations" below.
3. **Misc Payables** - enter any miscellaneous payables from the F100 report using the Inception to Date column.
4. **Other Adjustments** – enter any other adjustments as needed.
5. **Beginning Cash Balance** – this is a formula based upon the information entered above.

Fund Operations

1. **Beginning Cash Balance** – this is a formula based upon the previous fiscal year's ending cash balance.

Receipts

1. **Current Year Approp** - enter estimated receipts by revenue source code. For some funds, there may be a more descriptive code used in SAM II for explaining the type of revenue. In those cases, departments may group revenue by something other than revenue source code. If a code other than revenue source code is used, the name will need to be modified.
2. **Transfer and Transfer Name** – enter the appropriated amount to be transferred by appropriation number.
3. **Total Receipts** - this is a formula adding receipts plus transfers.
4. **Total Resources Available** – this is a formula adding beginning cash balance and total receipts.

Appropriations

1. **Current Year Approp** - enter the current year appropriated amounts by appropriation number under each of the applicable sections: Operating Approps and Reapprops; Transfer Approps & Reapprops in Operating Budget; and CI Approps, Reapprops & Transfers.

Biennial appropriations require adjustments depending on if the current year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the current year is an even fiscal year (1st year of the biennium), enter the amount appropriated for the biennium. Step 2 explains the adjustment necessary for the biennial appropriation during the first year of the biennium. For a biennial appropriation and the current year is an odd fiscal year (2nd year of the biennium), enter a zero in this column. Step 2 explains the adjustment necessary for the biennial appropriation during the second year of the biennium.

2. **Current Year Biennial/Reapprop Adjustments** – Biennial appropriations require adjustments depending on if the current year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the current year is an even fiscal year (1st year of biennium), enter the planned spending for the 2nd year of the biennium as a negative number. This is necessary to adjust the biennial appropriation amount for the first year of the biennial. For a biennial appropriation and current year is an odd fiscal year (2nd year of biennium), enter the amount from the Prior Year Biennial/Reapprop Adjustments column as a positive number.

3. **Increases to Estimateds & Supps** – enter any estimated increases or supplementals by appropriation, including appropriated transfers in.
4. **Current Year Adjusted Approps** – this is a formula based upon the information entered above.

Below are instructions to obtain appropriation amounts from a data warehouse query:

1. Select the Financial Data Warehouse
2. Go to Appropriations
3. Choose Create Reports
4. Select the following data:
 - Budget Fiscal Year – 2010
 - Fiscal Year – 2010 (users will need to also run the query using ALL to make sure lapse period documents posted correctly in the data warehouse.)
 - Select the applicable fund number
 - Group by House Bill, Appropriation, and Multi-Year Indicator
 - Display Options: Current Appropriation, Transfer In, Transfer Out, Expended YTD, and Code Descriptions

Note: If you are trying to reconcile to the June 30th Cash Balance report and need lapse period spending, select Budget Fiscal Year - 2009, Fiscal Year – 2009 and also "Expended Monthly" under display options.

Budget Balance - this is a formula based upon total resources available minus total appropriations.

Adjustments

1. **Unexpended Appropriation** – if an agency chooses to estimate lapse, enter the estimated lapse amount.
2. **Other Adjustments** – enter any other adjustments as needed.

Ending Cash Balance – this is a formula based upon budget balance plus unexpended appropriation. This amount carries forward to the next fiscal year.

Fund Obligations

5. **Ending Cash Balance** – this is equal to the ending cash balance from the above section.
6. **Outstanding Projects** - enter the amount of unappropriated obligations against the fund. For example, if a local wastewater construction project has been approved, but will not use current appropriation authority, enter that amount here. There are very few agencies that have any such obligations and need to complete this information.
7. **Cash Flow Needs** - since many funds do not receive new revenue before payments must be made, the agency should estimate the amount of the cash balance that will be needed for cash flow purposes.
8. **Unobligated Cash Balance** – this is a formula based upon the information entered above.

Budget Year (Fiscal Year 2011)

Fund Operations

1. **Beginning Cash Balance** – this is a formula based upon the previous fiscal year's ending cash balance.

Receipts

1. **Dept Request & Gov's Rec** - enter estimated receipts by revenue source code. For some funds, there may be a more descriptive code used in SAM II for explaining the type of revenue. In those cases, departments may group revenue by something other than revenue source code. If a code other than revenue source code is used, the name will need to be modified.
2. **Transfer and Transfer Name** – enter the estimated amount to be transferred by appropriation number.
3. **Total Receipts** – this is a formula adding receipts plus transfers.
4. **Total Resources Available** – this is a formula adding beginning cash balance and total receipts.

Appropriations

1. **Dept Request and Gov's Rec** - enter the requested appropriated amounts by appropriation number under each of the applicable sections: Operating Approps and Reapprops; Transfer Approps & Reapprops in Operating Budget; and CI Approps, Reapprops & Transfers.

Biennial appropriations require adjustments depending on if the budget request year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the budget year request is an even fiscal year (1st year of the biennium), enter the amount requested for the biennium. Step 2 explains the adjustment necessary for the biennial appropriation during the first year of the biennium. For a biennial appropriation and the budget year request is an odd fiscal year (2nd year of the biennium), enter a zero in this column. Step 2 explains the adjustment necessary for the biennial appropriation during the second year of the biennium.

2. **Budget Year Biennial/Reapprop Adjustments** – Biennial appropriations require adjustments depending on if the current year is the first or second year of the biennium. *Note: biennial appropriations always begin in an even fiscal year.*

For a biennial appropriation and the budget year request is an even fiscal year (1st year of biennium), enter the planned spending for the 2nd year of the biennium as a negative number. This is necessary to adjust the biennial appropriation amount for the first year of the biennial. For a biennial appropriation and the budget fiscal year is an odd fiscal year (2nd year of biennium), enter the amount from the Current Year Biennial/Reapprop Adjustments column as a positive number.

Budget Balance - this is a formula based upon total resources available minus total appropriations.

Adjustments

3. **Unexpended Appropriation** – if an agency chooses to estimate lapse, enter the estimated lapse amount.
4. **Other Adjustments** – enter any other adjustments as needed.

Ending Cash Balance – this is a formula based upon budget balance plus unexpended appropriation. This amount carries forward to the next fiscal year.

Fund Obligations

9. **Ending Cash Balance** – this is equal to the ending cash balance from the above section.
10. **Outstanding Projects** - enter the amount of unappropriated obligations against the fund. For example, if a local wastewater construction project has been approved, but will not use current appropriation authority, enter that amount here. There are very few agencies that have any such obligations and need to complete this information.
11. **Cash Flow Needs** - since many funds do not receive new revenue before payments must be made, the agency should estimate the amount of the cash balance that will be needed for cash flow purposes.
12. **Unobligated Cash Balance** – this is a formula based upon the information entered above.

STATE OF MISSOURI FUND FINANCIAL SUMMARY

DEPARTMENT: 0
FUND NAME: 0
FUND NUMBER: 0000

☐ Statute _____
☐ Constitution _____

☐ Administratively Created
☐ Interest Deposited To Fund

☐ Subject To Biennial Sweep
☐ Subject to Other Sweeps (see notes)

| | FY 2009 ADJUSTED APPROP | FY 2009 ACTUAL SPENDING | FY 2010 ADJUSTED APPROP | FY 2011 REQUESTED | FY 2011 GOVERNOR RECOMMEND |
|--|-------------------------------|-------------------------------|-------------------------------|----------------------|----------------------------------|
| FUND OPERATIONS | | | | | |
| BEGINNING CASH BALANCE | 0 | 0 | 0 | 0 | 0 |
| RECEIPTS: | | | | | |
| REVENUE (Cash Basis: July 1 - June 30) | 0 | 0 | 0 | 0 | 0 |
| TRANSFERS IN | 0 | 0 | 0 | 0 | 0 |
| TOTAL RECEIPTS | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| TOTAL RESOURCES AVAILABLE | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| APPROPRIATIONS (INCLUDES REAPPROPS): | | | | | |
| OPERATING APPROPS | 0 | 0 | 0 | 0 | 0 |
| TRANSFER APPROPS | 0 | 0 | 0 | 0 | 0 |
| CAPITAL IMPROVEMENTS APPROPS | 0 | 0 | 0 | 0 | 0 |
| TOTAL APPROPRIATIONS | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| BUDGET BALANCE | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| UNEXPENDED APPROPRIATION * | 0 | 0 | 0 | 0 | 0 |
| OTHER ADJUSTMENTS | 0 | 0 | 0 | 0 | 0 |
| ENDING CASH BALANCE | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| FUND OBLIGATIONS | | | | | |
| ENDING CASH BALANCE | 0 | 0 | 0 | 0 | 0 |
| OTHER OBLIGATIONS | | | | | |
| OUTSTANDING PROJECTS | 0 | 0 | 0 | 0 | 0 |
| CASH FLOW NEEDS | 0 | 0 | 0 | 0 | 0 |
| TOTAL OTHER OBLIGATIONS | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |
| UNOBLIGATED CASH BALANCE | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> | <u>0</u> |

**STATE OF MISSOURI
FUND FINANCIAL SUMMARY**

DEPARTMENT: 0
FUND NAME: 0
FUND NUMBER: 0000

FUND PURPOSE:

NOTES:

* Do not include in the Prior Year Actual column as doing so would double count lapse & reserve.

TAX CREDIT ANALYSIS FORM INSTRUCTIONS

General Information

Per 33.282.2 RSMo, each department authorized to offer deductions, exemptions, credits or other tax preferences shall submit the estimated amount of such tax expenditures for the fiscal year beginning July 1st of the following year and a cost/benefit analysis of such tax expenditures for the preceding fiscal year. The budget director will then submit the forms to the Senate Appropriations Committee and the chairman of the House Budget Committee by January 1st of each year. The Tax Credit Analysis Form will fulfill each department's statutory obligation. The completed forms (paper and electronic) are to be submitted by October 1.

Instructions for Completing the Form

Use the form provided with these instructions and please do not modify the format. The General Assembly has requested as much consistency as possible, so the page headers and other format settings should be consistent. However, should more space be needed in text boxes, add rows in the corresponding places in the Excel sheet.

Please provide the most up-to-date information available when completing the form.

Program name: List name of tax credit/exemption, deduction program

Department: List department name. Do not use abbreviations.

Date: List the month and year submitted to the Division of Budget and Planning (i.e. October, 2009)

Program category: Choose the appropriate category for each tax preference, if applicable, using the categories established in 135.800-135.830 RSMo (SB 1099, 2004). See the following list of the categories. For the purposes of completing the tax credit analyses, Budget and Planning has assigned new tax credits to the appropriate categories. If the tax preference is not on the list of categories, fill in this box with N/A.

Type: Check the applicable type for this program. If "other" is checked, list the specific type of preference available under this program.

Statutory authority: Cite the authorizing statute reference(s).

Applicable taxes: List ALL taxes that are affected by the tax preference.

Program description and eligibility requirements: Give a brief description of the program, describing the eligibility requirements, the type of tax preference available, any limits to the program, etc.

Explanation of how award is computed: Check whether the tax preference is a discretionary or an entitlement program, and if discretionary, discuss the department's process for choosing recipients. Give a detailed description of the method used to calculate awards pursuant to the program.

Program cap: If there is a cap, indicate the type and amount of the cap. If the cap is cumulative, indicate the amount remaining.

Explanation of cap: Give a brief explanation of the cap and how it is applied.

Explanation of expiration of authority: Give a brief summary of any provisions that may affect the authority of this program, and cite appropriate statutes.

Specific provisions: Check all applicable provisions for the program. If the program has carry forward/back provisions, indicate the number of applicable years. Indicate if they are refundable and/or sellable/assignable and if there are additional federal deductions available similar to or related to this program. Add comments as necessary.

Certificates issued: If available, provide the total number of credits, deductions or exemptions issued during the fiscal years listed. Specifically, this amount includes any tax credit certificates awarded during the specified fiscal year.

Projects: If available, provide the number of projects for which a certificate was issued during the specified fiscal year. (This number may be the same as the number of certificates issued.)

Amount Authorized: List the amount authorized for the appropriate fiscal year. The amount authorized is equal to the amount of tax credits approved during the specified fiscal year.

Amount Issued: List the amount issued for the appropriate fiscal year. This amount includes any tax credit certificates awarded during the specified timeframe.

Amount Redeemed: List the amount redeemed for the appropriate fiscal year. For any refunds and income modifications, include these in the redeemed amount. Insert a footnote with details of the refunded and modified amounts.

Amount Outstanding: If possible, estimate the amount outstanding at the close of the fiscal year just completed (in this case Fiscal Year 2009). Amount outstanding is equal to the amount issued, less the amount redeemed, less any expired awards.

Historical and Projected Information: This graphic details program activity for the previous three fiscal years, and is driven by the table above. The scale of the graph can be adjusted if necessary. Data series that are not applicable can be deleted.

Comments on Historical and Projected Information: Add any clarifying comments necessary. For instance, discuss how the number of certificates issued relates to the number of projects.

BENEFIT/COST ANALYSIS

The benefit/cost analysis is integral to the evaluation of a program's effectiveness and value. While the diversity of the many tax preferences somewhat precludes an easy side-by-side comparison of tax preferences, the benefit/cost comparison provided for each program gives policymakers information necessary to make informed decisions relative to that particular program. This portion of the Tax Credit Analysis Form is designed to provide "hard" numbers related to state fiscal benefits and costs, but it also gives departments an opportunity to articulate the non-tangible gains that can't be quantified in monetary terms.

This form also allows departments to provide two versions of the benefit/cost analysis. Departments are required to calculate the first version, using data solely from the previous fiscal year (FY 2009), as mandated by 33.282 RSMo. The second optional version can be for any combination of consecutive fiscal years chosen by the department. Frequently, the true fiscal benefits and costs are not represented in a single-year analysis; therefore departments may choose a timeframe greater than one fiscal year to demonstrate the actual benefits/costs that should be attributed to a particular program. The timeframe for this analysis should not be chosen arbitrarily, but should in some fundamental way relate to the program itself. For instance, if a program has a 5-year carry-forward provision, a 5-year timeframe may be suitable.

Direct fiscal benefits: Give the dollar amount of direct state fiscal benefits realized as a result of this program for the designated timeframe. Direct benefits may include items such as the increased state withholding taxes associated with new jobs created directly at the facility in question, or the new state sales taxes realized from purchases for construction for the project in question. These benefits can vary by program.

Indirect fiscal benefits: If known, give the dollar amount of indirect state fiscal benefits associated with this program for the designated timeframe. Indirect benefits may include items such as the increased state withholding taxes stemming from "spin-off" jobs that result from the project, or increased state sales tax receipts resulting from the expenditure of new wages. Also, indirect benefits may include any fiscal savings that occur as a result of the program. For instance, if a tax preference reduces the need for state spending, these savings could be considered an indirect fiscal benefit.

Direct fiscal costs: Give the dollar amount of direct state fiscal costs incurred as a result of this program for the designated timeframe. Direct costs include the amount redeemed during the specified timeframe, as well as personal service, expense, and fringe costs for staff dedicated to the program. The staff costs counted as "direct" costs would be those costs that an agency would not incur if the program did not exist. Do not duplicate direct staff costs on this form and your Program Descriptions Forms. Any such costs reported on the Tax Credit Analysis Form should be excluded from the Program Description Forms and vice versa.

Indirect costs: If known, please provide any indirect state fiscal costs incurred as a result of this program for the designated timeframe. In order to be consistent with guidance from the Interagency Planning Council, do not include indirect administrative costs.

Other benefits: Describe in detail any other benefits realized as a result of this program that may not be quantifiable as state fiscal benefits. Such "other" benefits may include improved community infrastructure or programs, improved environmental conditions, increased local tax revenues, the removal of blight, the availability of affordable housing or other resources, access to educational or training opportunities, or a host of other appropriate benefits.

Derivation of benefits: Give a detailed accounting of how the benefit amounts were calculated. For example, show the number of new jobs created and the estimated salaries to determine the new withholding taxes resulting from the program. If both temporary and permanent new jobs are created, indicate the number that are temporary and the number that are permanent. Be specific and provide information that will help the average lay reader understand your computations.

Performance measure(s): Departments should include a limited number of significant, pertinent performance measures. Departments are encouraged to use graphic information when possible. (If using graphics to represent performance measures, use the "Form Data Sheet" tab to input the supporting data. See the "Permanent New Jobs Created" graph for an example.) When available, departments should include previously projected versus actual performance data for the previous three fiscal years, projected performance for the current fiscal year, and targeted performance for the upcoming two fiscal years. The number of measures should be limited to four or fewer.

A list of tax credits, exemptions and deductions, follows. Please note this list may not be inclusive of all tax preferences. It may not include all changes to credits, exemptions, deductions or other tax preferences made in the 2009 legislative session. Agencies authorized to offer tax deductions, exemptions, credits, or other tax preferences are responsible for submitting the applicable forms.

A blank Tax Credit Analysis Excel form and an example are available on Budget and Planning's web site (<http://www.oa.mo.gov/bp/index.htm>), and an electronic copy of the form will be forwarded. Please contact Pamela McQuary (751-2345), in the Division of Budget and Planning, if you do not receive the electronic copy.

TAX CREDIT ANALYSIS

TAX CREDIT ANALYSIS

| | | |
|-----------------------------|--|--------------|
| Program Name: | Department: | Date: |
| Program Category: | Type: Tax Credit _____ Other (specify) _____ | |
| Statutory Authority: | Applicable Taxes: | |

Program Description and Eligibility Requirements:

Explanation of How Award is Computed: Entitlement _____ Discretionary _____

Program Cap: Cumulative \$ _____ (remainder of cumulative cap) \$ _____ Annual \$ _____ None _____

Explanation of cap:

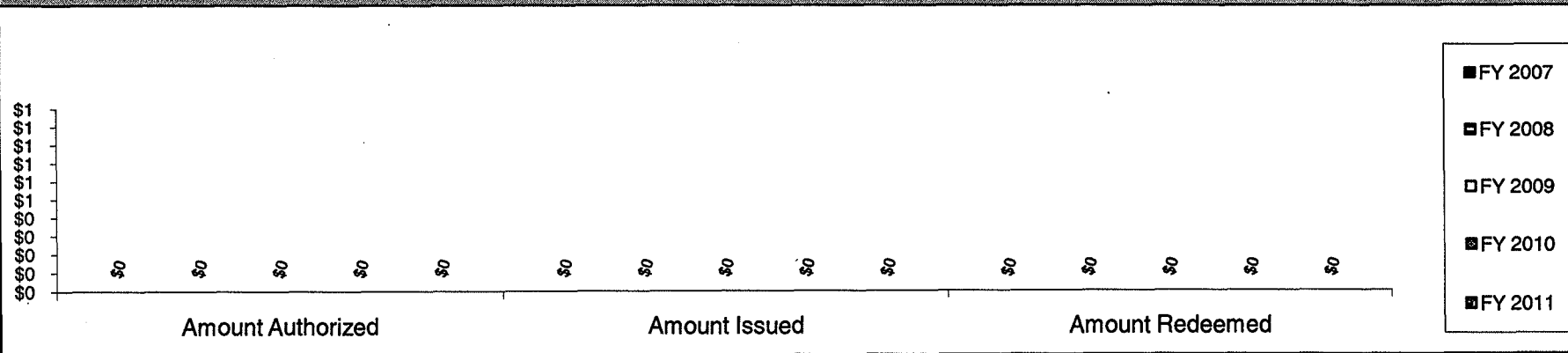
Explanation of Expiration of Authority:

Specific Provisions: (if applicable)
 Carry forward _____ years Carry Back _____ years Refundable _____ Sellable/Assignable _____ Additional Federal Deductions Available _____

Comments on Specific Provisions:

| | FY 2007 ACTUAL | FY 2008 ACTUAL | FY 2009 ACTUAL | FY 2010 (current year) | FY 2011 (budget year) |
|-------------------------|-------------------|-------------------|-------------------|---------------------------|--------------------------|
| Certificates Issued (#) | 0 | 0 | 0 | 0 | 0 |
| Projects (#) | 0 | 0 | 0 | 0 | 0 |
| Amount Authorized | \$0 | \$0 | \$0 | \$0 | \$0 |
| Amount Issued | \$0 | \$0 | \$0 | \$0 | \$0 |
| Amount Redeemed | \$0 | \$0 | \$0 | \$0 | \$0 |
| EST. Amount Outstanding | N/A | N/A | \$0 | N/A | N/A |

HISTORICAL AND PROJECTED INFORMATION



TAX CREDIT ANALYSIS

| | | |
|---------------|-------------|-------|
| Program Name: | Department: | Date: |
|---------------|-------------|-------|

Comments on Historical and Projected Information:

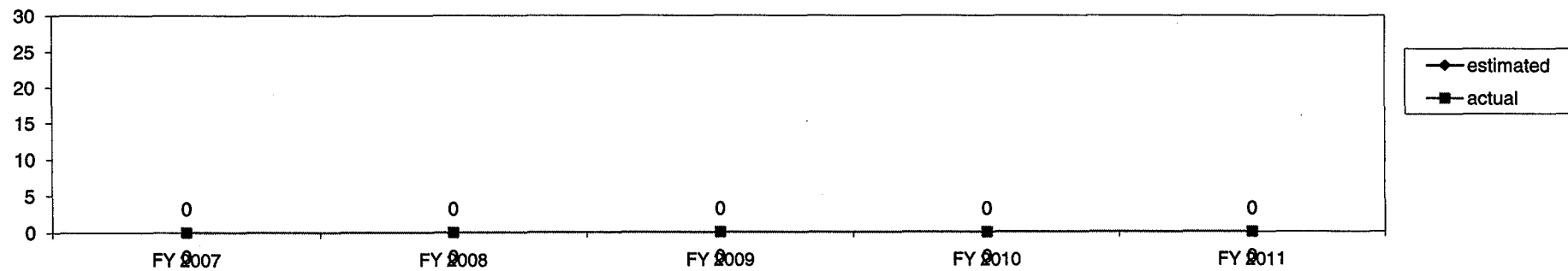
BENEFIT: COST ANALYSIS (includes only state revenue impacts)

| | FY 2009 ACTUAL | Other Fiscal Period (indicated time period) | Derivation of Benefits: |
|--------------------------|-------------------|--|-------------------------|
| BENEFITS | | | |
| Direct Fiscal Benefits | | | |
| Indirect Fiscal Benefits | | | |
| Total | | | |
| COSTS | | | |
| Direct Fiscal Costs | | | |
| Indirect Fiscal Costs | | | |
| Total | | | |
| BENEFIT: COST | #DIV/0! | #DIV/0! | |

Other Benefits:

PERFORMANCE MEASURE(S)

Permanent New Jobs Created



Comments on Performance Measure:

Tax Credit Categories defined in 135.800 RSMo
(New tax credits have been assigned to categories by Budget
and Planning, *updated with HB 191 (2009)*)

Agricultural

- Agricultural Product Utilization Contributor
- New Generation Cooperative Incentive*
- Family Farm Livestock Loan
- Qualified Beef
- Wine And Grape Production

Business Recruitment

- Business Facility
- Enterprise Zone**
- Business Use Incentives For Large-Scale Development Programs (BUILD)
- Neighborhood Assistance*
- Rebuilding Communities
- Film Production
- Enhanced Enterprise Zones
- Enhanced Enterprise Zones – Mega Project
- Missouri Quality Jobs

Community Development

- Neighborhood Assistance*
- Family Development Account
- Dry Fire Hydrant
- Transportation Development

Domestic and Social

- Youth Opportunities
- Shelter For Victims Of Domestic Violence
- Senior Citizen Or Disabled Property Tax
- Special Needs Adoption
- Children In Crisis
- Peace Officer Surviving Spouse
- Maternity Home
- Residential Treatment Agency
- Pregnancy Resource Center
- Food Pantry
- Health Care Access Fund
- Residential Dwelling (Disabled Access)
- Shared Care

Entrepreneurial

- Capital
- Certified Capital Company
- Seed Capital
- New Enterprise Creation
- Research
- Small Business Incubator
- Guarantee Fee (*Repealed In 2009, HB 191*)
- New Generation Cooperative*

Environmental

- Charcoal Producer
- Wood Energy
- Qualified Alternative Fuel Vehicle Refueling Property

Financial And Insurance

- Bank Franchise
- Bank Tax Credit For S Corporations
- Examination Fee
- Health Insurance Pool
- Life And Health Insurance Guaranty
- Property And Casualty Guaranty
- Self-Employed Health Insurance

Housing

- Neighborhood Preservation
- Low Income Housing
- Affordable Housing

Redevelopment

- Historic Preservation
- Brownfield Redevelopment
- Community Development Corporations
- Infrastructure
- Bond Guarantee
- Disabled Access
- New Market Equity Investment
- Distressed Areas Land Assemblage

Training and Educational

- Community College New Jobs
- Community College Job Retention

*Listed under multiple categories

**Certain enterprise zone abatements ended in 2005

Deductions, Exemptions, Credits and Other Tax Preferences

| <u>Dept.</u> | <u>Program</u> | <u>Statutory Citation</u> |
|--------------|--|---------------------------|
| DED | Affordable Housing Assistance Tax Credit | 32.105-32.125 |
| | Bond Guarantee Tax Credit (MDFB) | 100.286.7 & 100.297 |
| | Brownfield Demolition Tax Credit | 447.700-447.718 |
| | Brownfield Jobs/Investment Tax Credit | 447.700-447.718 |
| | Brownfield Remediation Credits | 447.700-447.718 |
| | Capital Small Business Investment Credit | 135.400-135.430 |
| | Certified Capital Company (CapCo) Tax Credit | 135.500-135.529 |
| | Community Development Bank Tax Credit | 135.400-135.430 |
| | Community College Job Retention | 178.764 |
| | Community College New Jobs Training Bonds | 178.892-178.896 |
| | Development Tax Credit | 32.105-32.125 |
| | Disabled Access for Homeowners | 135.562 |
| | Distressed Areas Land Assemblage Tax Credit | 99.1205 |
| | Dry Fire Hydrant Tax Credit | 320.093 |
| | Enhanced Enterprise Zones | 135.953 |
| | Enhanced Enterprise Zones – Mega Projects | 135.968 |
| | Enterprise Zone Benefits | 135.200-135.250 |
| | Family Development Accounts | 208.750-208.775 |
| | Film Production Tax Credit | 135.750 |
| | Guarantee Fee Tax Credit (<i>repealed in 2009, HB 191</i>) | 135.766 |
| | Historic Preservation Tax Credit | 253.545-253.559 |
| | Infrastructure (Contribution) Tax Credit (MDFB) | 100.286.6 |
| | Missouri BUILD Bonds | 100.700-100.850 |
| | Missouri Low-Income Housing Tax Credit | 135.350-135.363 |
| | Missouri Quality Jobs | 620.1875 |
| | Mutual Fund | 620.1350 |
| | Neighborhood Assistance Program | 32.100 - 32.125 |
| | Neighborhood Preservation | 135.535.1 |
| | New Enterprise Creation Tax Credit | 620.635-620.653 |
| | New/Expanded Business Facility Tax Credit | 135.100-135.150 |
| | New Market Qualified Equity Investment Tax Credit | 135.680 |
| | Rebuilding Distressed Communities – Business Credits | 135.530-135.535 |
| | Rebuilding Distressed Communities – Employee Credits | 135.530-135.535 |
| | Research Expense Tax Credit | 620.1039 |
| | Seed Capital Tax Credit | 348.300-348.318 |
| | Small Business Incubator Tax Credit | 620.495 |
| | Transportation Development Tax Credit | 135.545 |
| | Winery and Grape Growers Tax Credit | 135.700 |
| | Youth Opportunity and Violence Prevention Tax Credit | 135.460 |

| <u>Dept.</u> | <u>Program</u> | <u>Statutory Citation</u> |
|---------------------------|---|---------------------------|
| DHSS | Shared Care Tax Credit | 660.053-660.055 |
| | Health Care Access Fund Tax Credit | 135.575, 191.1056 |
| Treasurer's Office | Missouri Higher Education Savings Program (deduction) | 166.435 |
| DIFP | MO Life & Health Insurance Guaranty Assoc. Credit | 376.745 |
| | MO Property & Casualty Insurance Guaranty Assoc. Credit | 376.774 |
| | MO Examination Fee Credit | 148.400 |
| | State Health Insurance Pool | 376.975 |
| DNR | Charcoal Production Tax Credit | 135.313 |
| | Wood Energy Producers Credit | 135.300 |
| | Qualified Alternative Fuel Vehicle Refueling Property | 135.710 |
| DOR | Bank Franchise Tax Credit | 148.064 |
| | Bank Tax Credit for S Corporation Shareholders | 143.471 |
| | Children in Crisis Tax Credit | 135.327 |
| | Disabled Access Tax Credit for Small Business | 135.490 |
| | Food Pantry Tax Credit | 135.647 |
| | <i>Homestead Preservation Tax Credit</i> | <i>137.106</i> |
| | Long Term Care Tax Deduction | 135.096 |
| | Peace Officer Surviving Spouse Tax Credit | 135.090 |
| | <i>Rolling Stock Tax Credit (2008 SB 711)</i> | <i>137.1018.4</i> |
| | Senior Citizen Property Tax Relief | 135.010-135.035 |
| | Special Needs Adoption Tax Credit | 135.325-135.327 |
| DSS | Maternity Homes Credit | 135.600 |
| | Pregnancy Resource Center Tax Credit | 135.630 |
| | Residential Treatment Agency Tax Credit | 135.1142 |
| | Shelter for Victims of Domestic Violence | 135.550 |
| Agriculture | Agricultural Product Utilization Contributor Tax Credit | 348.430 |
| | Family Farm Livestock Loan And Tax Credit Program | 348.500 |
| | New Generation Cooperative Incentive Tax Credit | 348.432 |
| | Qualified Beef Tax Credit | 135.679 |